



# **Overview of Business Results**

for the 1st Quarter of Fiscal Year Ending March 31, 2022 (April 2021 → June 2021)

July 30, 2021





















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# 1. FY2021 1Q Results

### Outline of Statements of Income (FY21/1Q vs FY20/1Q)

#### . Outline of FY2021 10 Result

Ordinary income in FY21/1Q was 8.5 billion yen positive, increasing by 10.2 billion yen. (the highest quarter profit)

- Increased profit on YOY basis by recovery of sales volume and profitability improvement.
- Sanyo, Ovako and MSSS respectively secured positive ordinary incomes. [Due to the change of fiscal year end of Ovako, Ovako's results and Amortization of goodwill in FY21/1Q include 6 months (Jan.-Jun. 2021) ]

(Reference) Sales Volume (for Ovako: FY21/1Q Jan. to Jun., FY20/1Q Jan. to Mar. and for MSSS: Jan. to Mar.)

 ,	,				, ,		
	FY21	/1Q (A)	FY20/	1Q (B)	Change(B) → (A)		
Sales Volume (Thousands of ton )	672	(per month) 162.2	335	(per month) 111.6	+337	(per month) +50.7	
(Sanyo)	_ 267	89.1	137	45.8	+130	+43.3	
1 (1)(2)(0)	-Mar. 178 -Jun. 192 - <b>37</b> 0	61.6	173	57.6	+197	+4.1	
(MSSS)	35	11.5	25	8.3	+10	+3.3	

2. Statements of Income (FY21/10 vs. FY20/10) (Unit: Billion ven)

			<u>/ - ~/</u>		(3:11: 2 )		
	FY21/	1Q(A)	FY20/1Q (B)		Change(B) → (A)		
	Amount	Ratio(%)	Amount	Ratio(%)	Amount	Ratio(%)	
Net Sales	110.6	100.0	53.0	100.0	+57.6	+108.5	
Operating Income	8.5	7.7	-1.2	-2.2	+9.6	-	
Ordinary Income	8.5	ROS 7.7	-1.8	ROS -3.3	+10.2	-	
(Sanyo)	¬ 3.6	8.8	-0.8	-3.8	+4.4	-	
	nMar. 2.5 rJun. 3.6 - <b>6.1</b>	9.5	0.5	1.9	+5.6	+1,113.5	
(MSSS)*2	_ 0.1	3.4	-0.3	-9.9	+0.4	-	
	nMar0.7 rJun0.7	1	-0.6	-	-0.7	-	
Net Income*3	6.1	5.5	-1.5	-2.8	+7.5	-	
Net Income before amortization of goodwill	7.4	6.7	-0.8	-1.6	+8.3	-	

<sup>\*1</sup> The consolidated accounting period for Ovako including Amortization of goodwill are as follows,

FY2021/1Q: 6 months(Jan. to Jun. 2021), FY2020/1Q: 3 months(Jan. to Mar. 2021)

<sup>\*2</sup> The consolidated accounting period for MSSS is Jan. to Mar. 2021. NIPPON STEEL

# Change in the fiscal year end of Ovako

#### (1) Outline

We have changed the fiscal year end of Ovako from 31<sup>st</sup> December to 31<sup>st</sup> March from FY2021. Consequently, Ovako's FY2021 will be a fifteen-month fiscal year from 1<sup>st</sup> January, 2021.

### (2) Impact of change

In our consolidated financial statements, Ovako's profit and loss from January to March 2021 will be "the impact of changing the fiscal year end of Ovako".

The impact on consolidated ordinary income will be 1.8 billion yen. (Ovako's ordinary income of 2.5 billion yen and amortization of goodwill of -0.7 billion yen)

FY2020	FY2021
--------	--------

Ja	nuary to De	ecember 20	20	January 2021 to March 2022					
1Q	2Q	1	Q	2Q	3Q	4Q			
ʻ20Jan. to Mar.	Apr. to Jun.	Jul. to Sep.	Oct. to Dec.	'21Jan. to Mar.	Apr. to Jun.	Jul. to Sep.	Oct. to Dec.	ʻ22Jan. to Mar.	

Impact of change

### (3) Reason for change

Business results of Ovako, as well as other overseas affiliated companies, have been consolidated with a three months time lag. Since Ovako has a significant impact on the consolidated business results (Ovako's sales are about 80% of Sanyo non-consolidated sales), we decided to synchronize Ovako's fiscal year end with that of Sanyo, to provide a more streamlined and accurate business perspective to all our stakeholders.

Income of Sanyo and Ovako have recovered mainly

Net Sales and Income (quarterly)

Sanyo; Sales volume has increased in FY21/1Q(Apr.–Jun.) due to recovering demand. Ovako; Sales volume has increased due to recovering demand in FY21/1Q(Jan.–Jun.), which includes the impact of changing the fiscal year end.

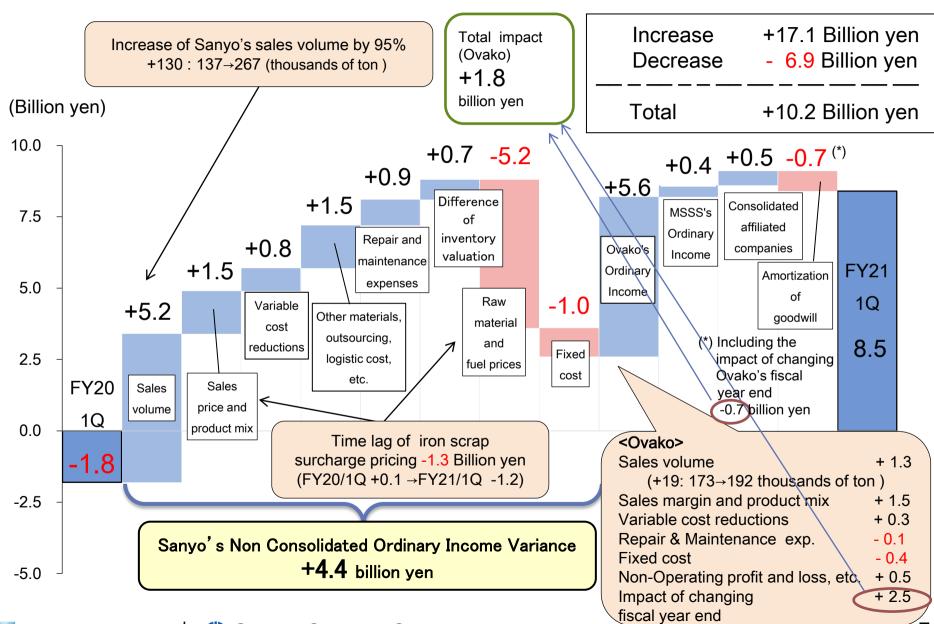
due to increase of sales. MSSS: Sales volume has increased in FY21/1Q(Jan.-Mar.). (Ovako: Jan.to Jun. 2021) Sales Volume **Net Sales Ordinary Income** (Thousands of ton per quarter) (Billion yen) (Billion ven) 10 ☐ Net Sales ■ Ordinary Income Impact of 140 Net Sales (\*) 700 changing 672 Sales Volume 1.8) fiscal ■ Ordinary Income(Sanyo) 130 650 vear end Sales Volume (\*) of Ovako 120 Sales Volume(Sanyo) 600 Highest profit 110.6 Sales Volume(Ovako) 550 110 Sales Volume(Ovako) (\*) 479 Sales Volume(MSSS) <del>494)</del>500 100 (\*)Excluding Ovako's sales Jan. to Mar. 1.2 1.9 2 90 450 0 400 381 (80.2)77.2 80 400 340 68.9 70 350 62.0 57.6 58.8 300 60 53.0 51.6 255 ROS 250 50 15 (%) <sup>(2)</sup>200 40 10 6.3 3.8 30 150 5 7.7 0 20 100 3.0 -5 35 50 10 -10 ROS(Ordinary Income) ROS(Ordinary Income:Sanyo) -15

NIPPON STEEL

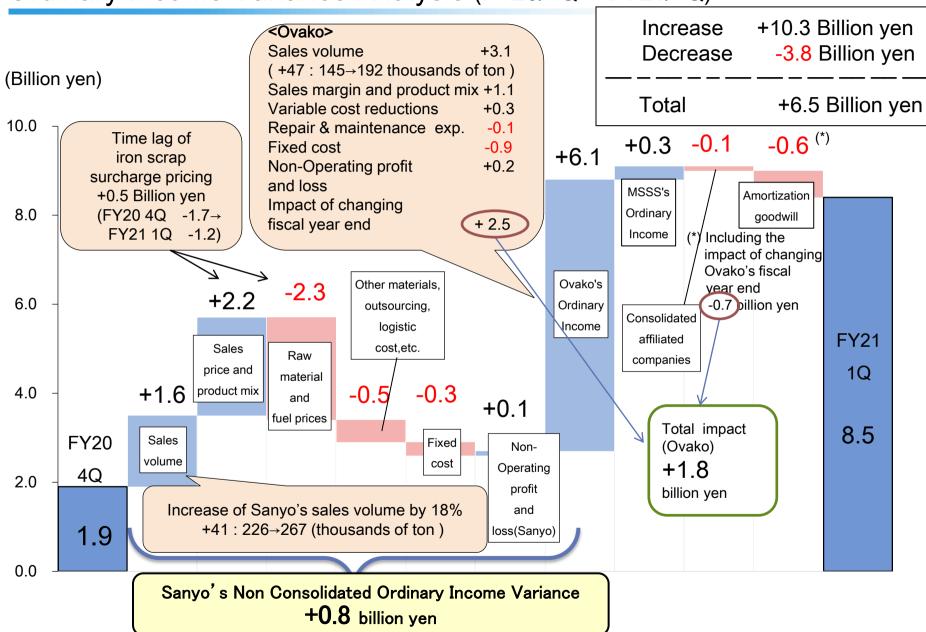
(A) SANYO SPECIAL STEEL

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### Ordinary Income Variance Analysis (FY20/1Q → FY21/1Q)



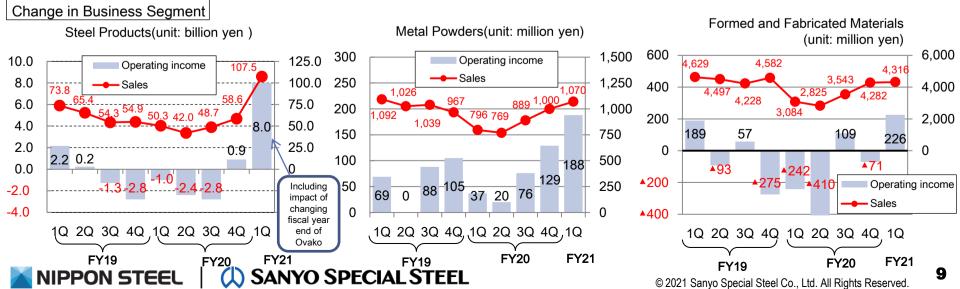
Ordinary Income Variance Analysis (FY20/4Q → FY21/1Q)



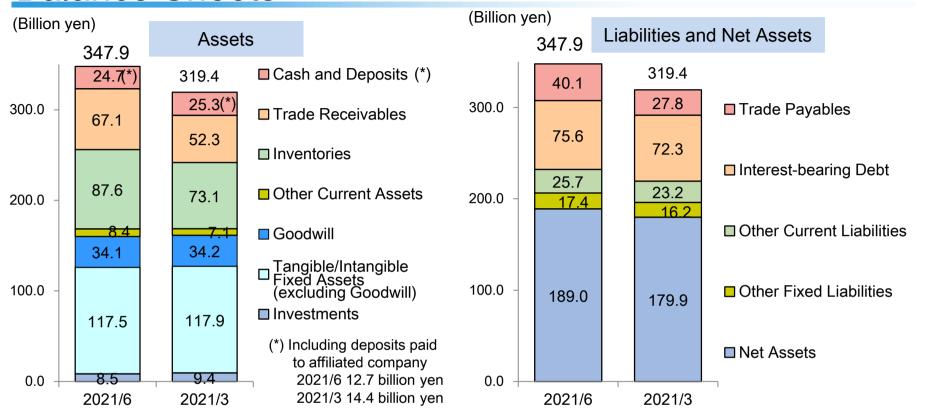
# Earnings by Business Segment

(Unit : Billion yen)

	FY21/1Q(A)			F۱	Y20/1Q(B	)	Change (B) → (A)			
	Net Operating ROS		Net	Operating	ROS	Net	Operating	ROS		
	Sales	Income	(%)	Sales	Income	(%)	Sales	Income	(%)	
Steel Products	107.5	8.0	7.5	50.3	-1.0	-1.9	+57.1	+9.0	+9.4	
Metal Powders	1.1	0.2	17.6	8.0	0.0	4.7	+0.3	+0.2	+12.9	
Formed and Fabricated Materials	4.3	0.2	5.3	3.1	-0.2	-7.9	+1.2	+0.5	+13.2	
Sub-total	112.8	8.4	7.5	54.2	-1.2	-2.2	+58.6	+9.6	+9.7	
Other	0.2	-0.0	-4.3	0.3	0.0	1.8	-0.1	-0.0	-6.1	
Adjustments	-2.4	0.0	_	-1.5	0.0		-1.0	+0.0	_	
Consolidated Total	110.6	8.5	7.7	53.0	-1.2	-2.2	+57.6	+9.6	+9.9	



# **Balance Sheets**



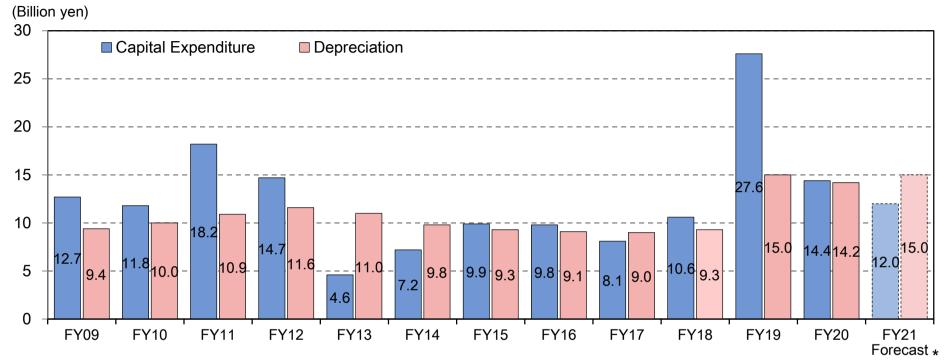
Major changes in Assets	+ 28.5 billion yen (+9%)
Trade Receivables Inventories Goodwill	+ 14.8 + 14.5 - 0.1
(amortization -1.3, foreign	<b>0.</b> 1

Major changes in Liabilities and Ne	et Assets + 28.5 billion yen (+9%)
Trade Payables	+ 12.3
Interest-bearing Debt	+ 3.4
Net Assets	+ 9.1

(Reference) Assets of Sanyo, Ovako and MSSS (non consolidated basis)
Sanyo 252.9 billion yen, Ovako 107.6 billion yen, MSSS 11.1 billion yen

Equity Ratio	2021/6	2021/3
Equity Natio	53.9%	55.9%

# Capital Expenditure and Depreciation



\*Capital Expenditure of 12.0 billion yen in FY21 forecast includes

- 1) 5.1 billion yen for Sanyo, 2) 5.3 billion yen for Ovako, 3) 0.7 billion yen for MSSS.
- Depreciation of 15.0 billion yen in FY21 forecast includes
  - 1) 7.8 billion yen for Sanyo, 2) 6.2 billion yen for Ovako, 3) 0.0 billion yen for MSSS.

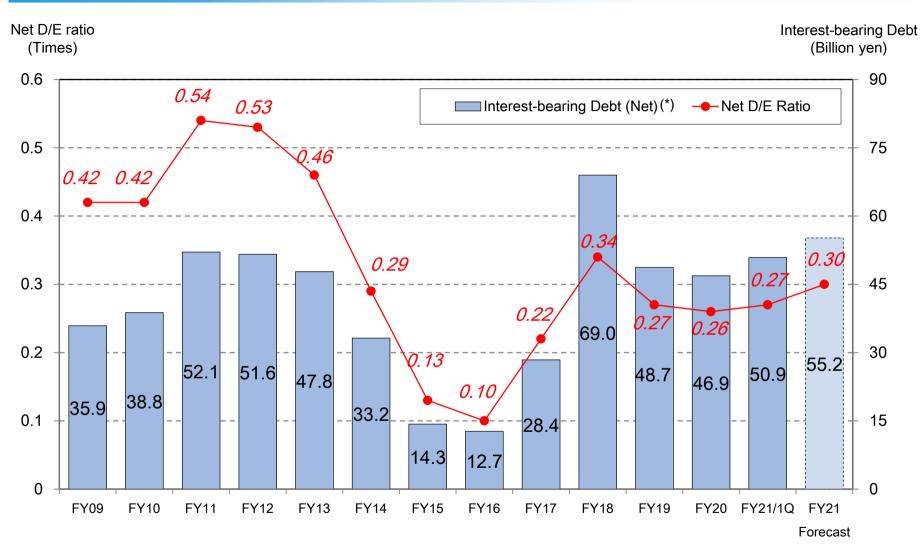
# Changes in depreciation methods

Since FY20, Sanyo and domestic subsidiaries have changed the depreciation method.
 (declining balance method → straight-line method)





# D/E Ratio



<sup>\*</sup> Interest-bearing Debt(Net) = Interest-bearing Debt – (cash + deposits paid to affiliated company)

# 2. FY2021 Forecast

# Revision of Business Forecast for FY21

(announced on July 30,2021)

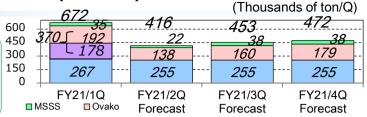
### **Business Forecast**

(Reference) FY2021 Sales volume Forecast



#### 1. FY2021 Outlook

- Ordinary income (compared to previous forecast)
  - 1H: 8.5 billion yen(+4.5 billion yen); increase of sales of Sanyo and Ovako 2H: 2.0 billion ven(-1.0 billion ven); increase of raw material and fuel prices
- We will further continue improving profit margin and securing a lean and robust corporate structure of all group entities.



2. FY2021 Forecast					(2	□ Ovako 021JanMar.)	nyo	(Unit : Billion yen)		
		forecast (A)		Previous	forecast (B)		Change(B) → (A)			
	1H	2H	FY21	1H	2H	FY21	1H	2H	FY21	
Net Sales	182.0	163.0	345.0	170.0	145.0	315.0	+12.0	+18.0	+30.0	
Operating Income	8.7	2.2	10.9	4.1	3.2	7.3	+4.6	-1.0	+3.6	
Ordinary Income	8.5	2.0	10.5	4.0	3.0	7.0	+4.5	-1.0	+3.5	
(Sanyo)	<sub>1</sub> 4.4	1.3	5.7	3.5	2.7	6.2	+0.9	-1.4	-0.5	
(Ovako) *1 JanN AprSe	lar. 2.5 p. 3.1 5.6	1.8	7.4	2.3	1.5	3.8	+3.3	+0.3	+3.6	
(MSSS) *2	0.2	0.1	0.3	-0.0	0.1	0.0	+0.2	+0.0	+0.3	
(Amortization JanMa of goodwill) *1 AprSep		-1.3	-3.3	-1.9	-1.2	-3.1	-0.1	-0.1	-0.2	
Net Income *3	6.1	1.0	7.1	1.8	1.7	3.5	+4.3	-0.7	+3.6	
Net Income before amortization of goodwill	8.1	2.3	10.4	3.7	2.9	6.6	+4.4	-0.6	+3.8	
Sales Volume (Thousands of ton )	1,087	926	2,013	1,044	894	1,938	+43	+31	+75	
(Sanyo)	522	510	1,032	474	479	953	+48	+31	+79	
(Ovako)	508	340	848	496	340	836	+12	-	+12	
(MSSS)	57	76	132	74	76	149	-17	-	-17	

<sup>\*1</sup> The consolidated accounting periods for Ovako including Amortization of goodwill are as follows; FY2021:15 months(Jan. 2021 to Mar. 2022)

\*3 Profit attributable to owners of parent NIPPON STEEL



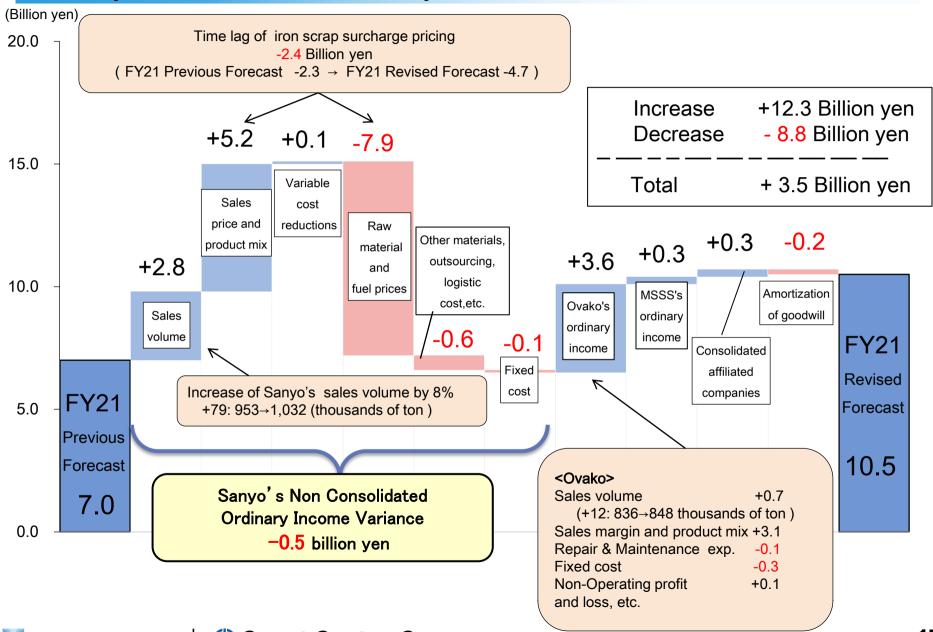
Major presuppositions after July 2021

<sup>\*2</sup> The consolidated accounting period for MSSS is Jan.to Dec.

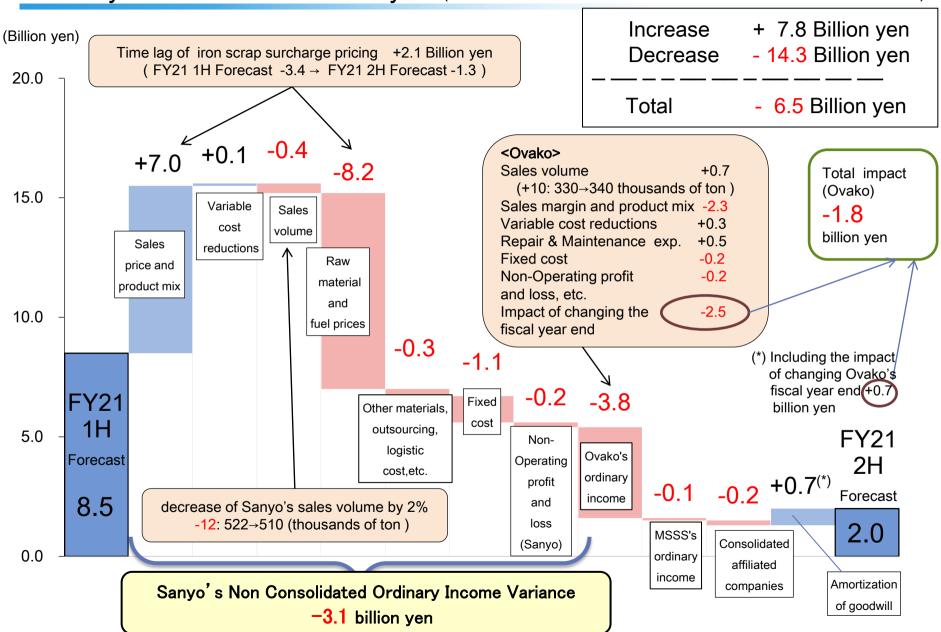
<sup>·</sup>Scrap iron 55,000 yen/t (H2 market price in Himeji area)

<sup>·</sup> Crude oil(Dubai) 80\$/BL ·Exchange rate 105 yen/US\$, 126 yen/€

### Ordinary Income Variance Analysis (FY21 Previous Forecast → FY21 Revised Forecast)



### Ordinary Income Variance Analysis (FY21 1H Revised Forecast → FY21 2H Revised Forecast)

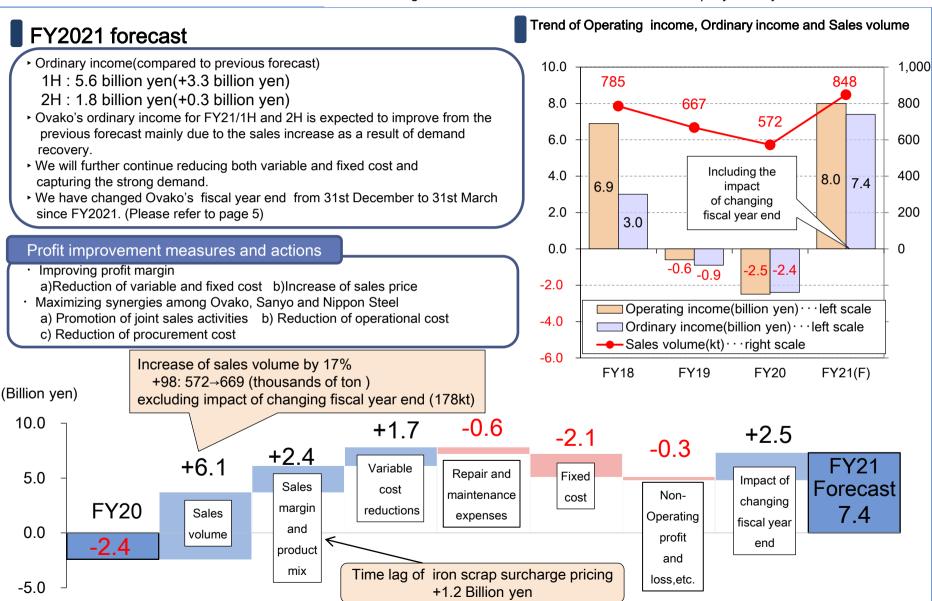


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NIPPON STEEL

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Headquarter: Stockholm, Sweden Manufacture and sale of special steel bars, pipes, rings, etc. Manufacturing sites in Sweden and Finland. An affiliated company of Sanyo since March 2019.



Mahindra Sanyo Special Steel Pvt. Ltd. Headquarter: Mumbai, India Manufacturing and sales of special steel & Our affiliated company since June 2018

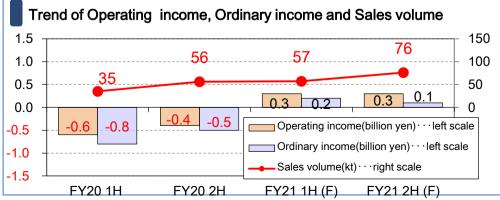
### FY2021 forecast

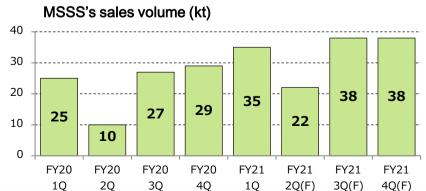
#### Impact of COVID-19

- The Lockdown of the surrounding region of MSSS in Khopoli, Maharashtra forced MSSS to halt operation from late March to mid May and from mid July to end of July,2020.
- MSSS's sales volume has bottomed out in FY20 2Q (Apr.- Jun.), and has been steadily recovering since then. Nevertheless, in April 2021, supply of oxygen was halted due to state order giving priority to oxygen supply to medical institutions, affecting production of MSSS.
- •The supply of oxygen was restarted from June 2021, and MSSS's operation has fully recovered from July 2021.
- Ordinary income (compared to previous forecast)
  - 1H: 0.2 billion yen (+0.2 billion yen)
    Sales volume will decrease but ordinary income is expected to improve mainly due to improving sales margin.
  - 2H: 0.1 billion yen (±0.0 billion yen)
- MSSS will further enhance its position in the Indian market by improving sales mix and cost-competitiveness to further secure returns.

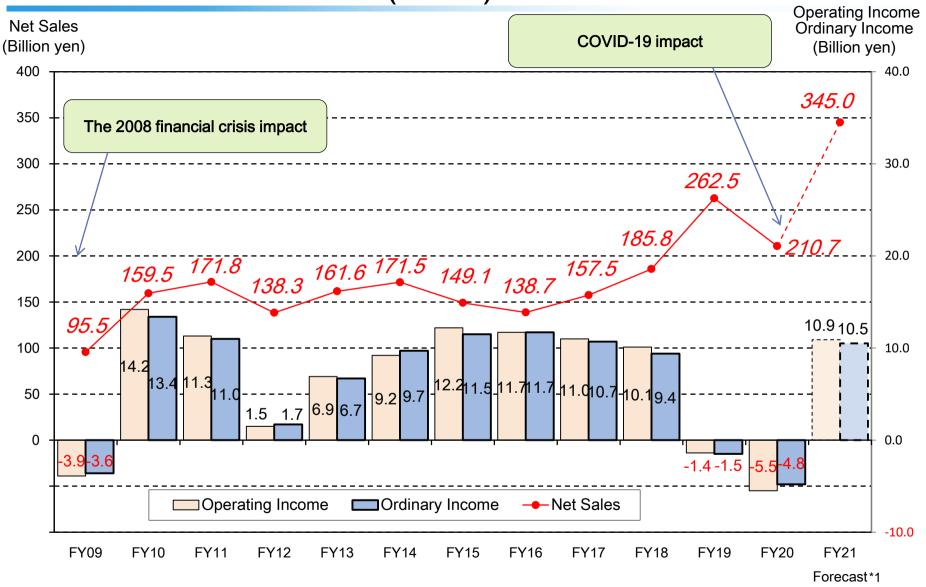
### Profit improvement measures and actions

- Reduction of fixed cost Reducing labor cost including optimization of manning.
- Reduction of variable cost
   Reducing operation cost by improving energy intensity and efficiency, and reducing procurement cost by utilizing low-cost raw materials.
- Upgrading sales base and performance Improving product mix and profit margin, reinforcing marketing resources





Net Sales and Income (fiscal)



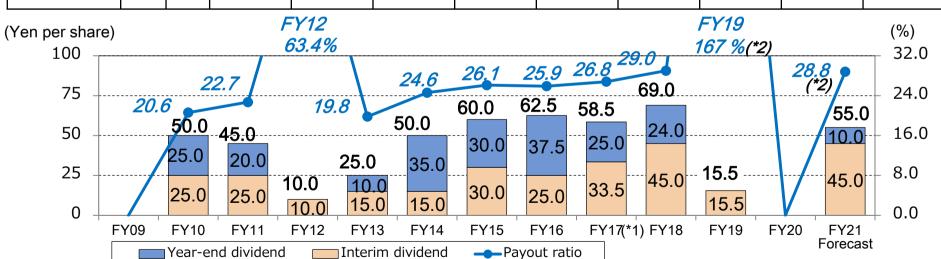
<sup>\*1</sup> FY21 forecast reflects numbers of Ovako by 15 months from January 2021 to March 2022.

<sup>\*2</sup> MSSS has been consolidated since FY18/2Q, and Ovako has been consolidated since FY19/1Q for profit and loss.



### Revision of Dividend Forecast for FY21 (announced on July 30,2021)

			Revised forecast (A)			Previous forecast (B)			Change(B) → (A)		
			FY21 1H	FY21 2H	FY21	FY21 1H	FY21 2H	FY21	FY21 1H	FY21 2H	FY21
Earnings Per Share(EPS)	А	¥/ share	112.0		130.3	33.0	ı	64.2	+78.9	1	+66.1
EPS before amortization of Goodwill	В	¥/ share	148.7	1	190.9	67.9	1	121.1	+80.8	-	+69.7
Dividend	С	¥/ share	45.0	10.0	55.0	20.0	16.0	36.0	+25.0	-6.0	+19.0
Payout Ratio	C/B	%	30.3	-	28.8	29.5	1	29.7	+0.8	-	-0.9
Fayout Rallo	C/A	%	40.2	1	42.2	60.6	1	56.0	-20.4	-	-13.8



<sup>\*1</sup> We conducted a one-for-five reverse stock split of our company's shares effective on October 1, 2017.

Dividend is adjusted after the one-for-five reverse stock split. \*2 Calculated by Earnings Per Share before goodwill amortization

< Dividend Policy >

Dividend payout ratio target: Around 30% of EPS before amortization of goodwill

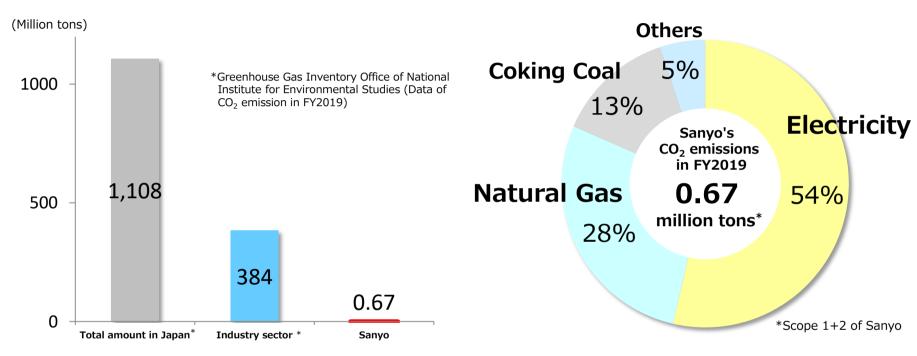


# 3. Achieving Carbon Neutrality(CN) by 2050

# **Basic Consideration to Carbon Neutrality**

#### Amount of CO<sub>2</sub> emissions in FY2019

#### Breakdown of Sanyo's CO<sub>2</sub> emissions

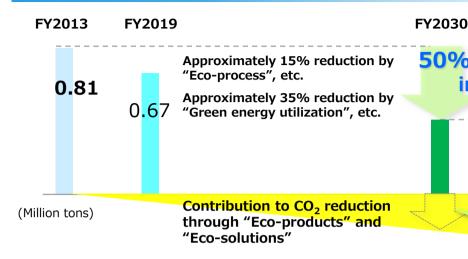


Sanyo manufactures high quality special steel, using recycled iron scrap as the main raw material, and its CO<sub>2</sub> emissions are approximately 0.2% of that of the total Japanese Industry.

 $CO_2$  emissions due to consumption of electricity and natural gas account for 80% or more of the total emissions of Sanyo.

Sanyo aims to reduce CO<sub>2</sub> emissions from its own manufacturing process and at all social stages by promoting "Eco-process", "Green energy utilization", "Eco-products" and "Eco-solutions."

# Roadmap to Carbon Neutrality by 2050



50% or more reduction in CO<sub>2</sub> emissions (VS. FY2013)

**Carbon Neutrality** 

FY2050

Further promotion of "Eco-process"

Utilization of cost-effective "Green energy"

Utilization of CCUS, etc.

In FY2030, contribution to CO<sub>2</sub> reduction equivalent to approximately 20% of emissions in FY2013

Achieving zero emissions



Energy-saving heating furnace that uses regenerative burners

### **Eco-process**

Company-wide energy-saving measures mainly in production

Development of manufacturing technology to improve energy efficiency

### **Green energy utilization**



Utilization of carbon free electricity/fuels and natural energy

\*Refer to 4. Engagement by Ovako

### **Eco-products**



Developing long-life bearing steel for wind power generation

Promoting R&D and supply of special steel products that contribute to reducing CO<sub>2</sub> emissions in the supply chain and final usage

Sharing technologies among group members

### **Eco-solutions**

Sharing our energy-saving technologies and productivity improvements among all Sanyo Group members including Ovako and MSSS



# CO<sub>2</sub> Reduction through "Eco-products"

Sanyo is especially focusing on development of "Eco-products" that contribute to reducing CO<sub>2</sub> emissions in the supply chain and final usage.

# Stable and long-life Bearing steel





Size and weight reduction of products by improving durability and reliability



Failure ratio reduction and maintenance-free realization by extending product lifespan

# Heat-resistant stainless steel tube





Heat recovery efficiency improvement by increasing strength



Effective use of thermal energy in refuse incinerating power plants by superior corrosion resistance

# High hardness and High toughness steel

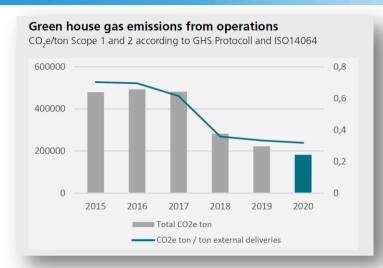




Reduction of carbon emissions in heat hardening process of customers by original alloy design and advanced heat treatment technology

Sanyo aims to continuously reduce CO<sub>2</sub> emissions at all social stages through "Eco-products" by fully utilizing its advanced and innovative technology.

# **Engagement to Carbon Neutrality by Ovako**





Ovako has promoted world-leading attempts to minimize  $CO_2$  emissions and has reduced carbon emissions in the manufacturing process by 54% since 2015.

Ovako has set a policy to reduce 80% of CO<sub>2</sub> emissions in the manufacturing process by 2030.

\*Ovako SUSTAINABILITY REPORT 2020

# First in the world to heat steel using hydrogen

In April 2020, Ovako became the first steelmaker in the world to succeed in heating steel prior to rolling, using hydrogen generated from carbon free electricity.

Ovako's hydrogen heating technology has no negative effect on quality and will enhance the possibility to wholly eliminate CO<sub>2</sub> emissions in the heating process.





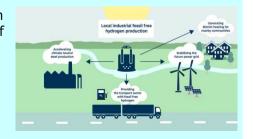
### Fossil-free hydrogen initiative

In June 2021, Ovako began construction of a water electrolysis hydrogen plant producing carbon free hydrogen.

This construction of Sweden's largest carbon free hydrogen facility has been realized with the support of the Swedish Energy Agency and the collaboration with key industrial players in Sweden and Norway such as Volvo Group.

This plant is scheduled for completion by the end of 2022.

It will be the first step in the local development of hydrogen infrastructure able to be utilized in many sectors such as hydrogen stations for fuel cell powered vehicles.

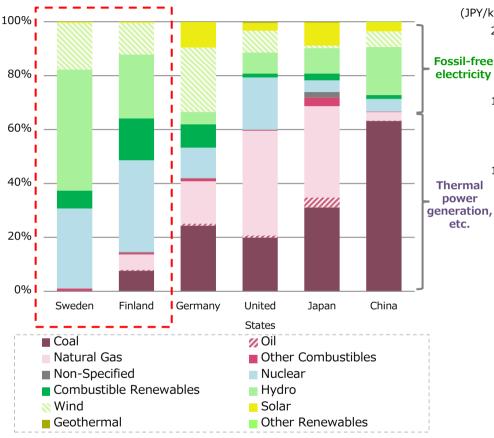


# (Reference) Electricity Mix and Prices of major Countries

power

etc.

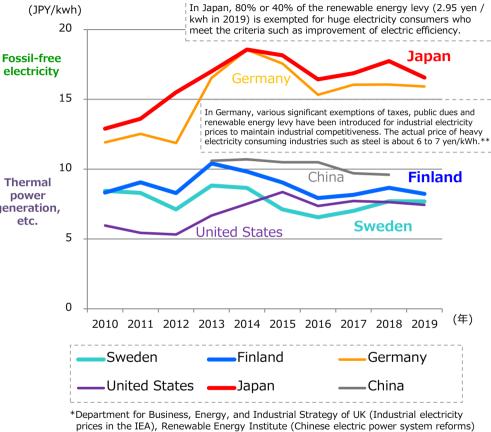




<sup>\*</sup>IEA (Monthly Electricity Statistics)

The ratio of carbon free electricity (hydropower, wind power, nuclear power) in Sweden and Finland, where Ovako's production sites are located, is overwhelmingly high compared to other nations.

#### Industrial electricity prices\*



**Industrial electricity prices in Sweden and** Finland are about one-half to one-third that of Japan.

<sup>\*\*</sup>International Environment and Economy Institute (Realities of the carbon pricing of overseas)

# 4. Topics

# **Topics**

**ESG** 

### (1) Conforming to the new "Prime" market segment of TSE (July 9, 2021)

- We received a preliminary notice from TSE (Tokyo Stock Exchange, Inc.)
  notifying that Sanyo Special Steel Co., Ltd., has conformed to listing requirements
  of the "Prime" market segment of TSE, scheduled to commence in April, 2022.
- We will approve our formal application to the "Prime" market segment of TSE at the Board of Directors.

### (2) Started workplace vaccination for COVID-19 (June 29, 2021)

- Approximately 3,000 employees and spouses of Sanyo and affiliated companies will be vaccinated.
- On the first day(June 29, 2021), 190 employees were vaccinated. The vaccination is scheduled to be completed at the end of September 2021.



# **Topics**

**ESG** 

R&D

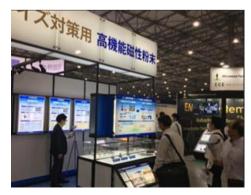
### (3) Donation of steel for a local industrial high school (June 24, 2021)

- · We bestowed 1.8 tons of steel for an industrial high school in Himeji for their education using the turning machine.
- We are planning to give lectures about special steel at an industrial high school in September 2021.
- Through these activities, we will contribute to the better understanding of steel materials and the improvement of students' learning experiences.



### (4) Exhibiting our Magnetic Metal Powders (June 23-25, 2021)

- We participated in the TECHNO-FRONTIER held at Tokyo Big Sight.
- We exhibited our Magnetic Metal Powders for electromagnetic noise absorbers which can be applied to 5G and on-vehicle radar.
- · We will actively promote development of new products and sales for utilization in various fields which are expected to expand in the future, such as 5G communication, AI, Autonomous driving.





# 5. Reference

### Countermeasures of COVID-19 Infection (as of July 30,2021)

### Countermeasures in Japan

- All measures and actions to be in accordance with the laws, regulations and policy of national and local government.
- · Promoting working from home especially for Staff workers (upgraded telework environment)
- In areas of state of emergency or state of semi-emergency :
  - Working from home, in principle.
  - Staff workers will return home at the latest by 20:00, in principle.
  - Abstaining from social gatherings and occasions, in principle.
- Implementation of staggered working hours.
   (Only 4% of the employees commute to Himeji head office by public transportation)
- · Individual measurement of body temperature before entering workplace.
- · Installing thermography camera at workplace and reception areas.
- Promoting periodical hand-washing, mouth rinsing, disinfection with alcohol, wearing of masks, and frequent ventilation of room.
- Utilization of web meetings.
- Implementation of staggered lunch time.
- Restraining domestic business trips especially from and to Tokyo metropolitan area / Osaka, in principle.
- · Prohibition of foreign business trips, in principle.

### Countermeasures in overseas' affiliates

- Adapting similar measures as in Japan, reflecting the individual situation, and in accordance with the laws, regulations and policy of each country.
- · Collecting information of each country and supporting the representatives and their family.
- Returning to Japan when necessary (Japanese staffs)



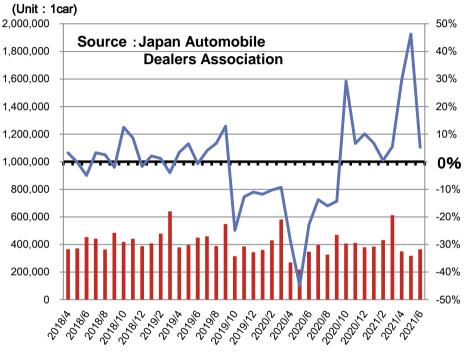
### Trends in Automobile Market

### Units of automobile sales in Japan

(Year-on-year rate )

### Units of automobile sales in U.S.

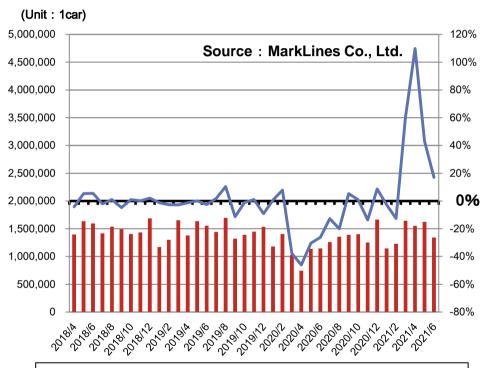
(Year-on-vear rate )



2020/5 ~; bottomed out and easing decline of sales due to COVID-19 impact

2021/5; +46% on YoY basis because of the significant decline of 2020/5 due to COVID-19 impact

2021/6: +5% on YoY basis



2020/4 ~; bottomed out and easing decline of sales due

to COVID-19 impact

: +109% on YoY basis because of the significant

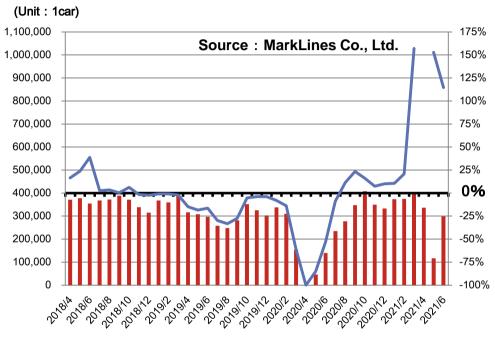
decline of 2020/4 due to COVID-19 impact

: +17% on YoY basis 2021/6

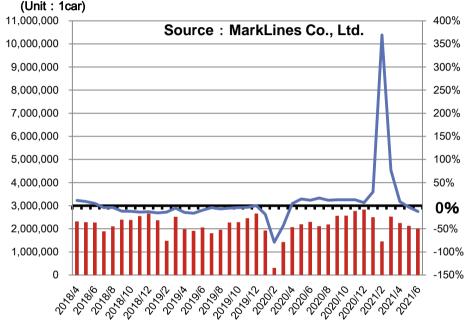
# Trends in Automobile Market

### Units of automobile sales in India

(Year-on-year rate )



# Units of automobile sales in China (Factory shipment base) (Year-on-year rate)



2020/4 ~; bottomed out and easing decline of sales due to COVID-19 impact

2021/5; sales decrease resulting from re-expansion

of COVID-19

2021/6 ; +115% on YoY basis

2020/2~; bottomed out and easing decline of sales due

to COVID-19 impact

2021/6 ; -12% on YoY basis because of decrease

in automobile productions due to a short supply

of semiconductors

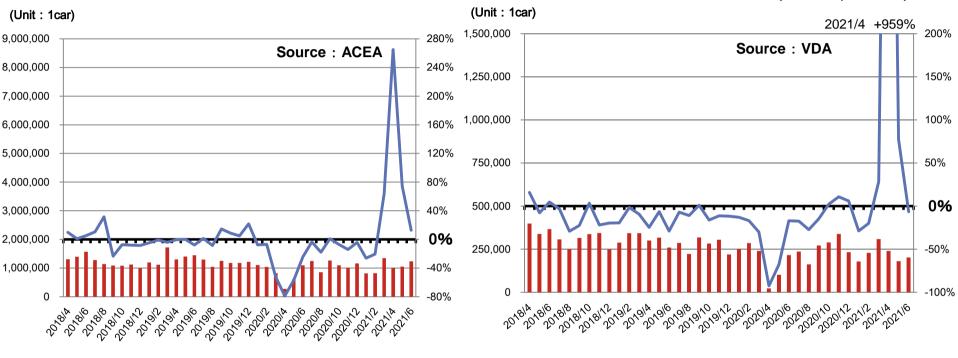
# Trends in Automobile Market

### Units of automobile sales in Europe

(Year-on-year rate )

### Units of automobile export from Germany

(Year-on-year rate )



2020/4~; bottomed out and easing decline of sales due

to COVID-19 impact

2021/4; +265% on YoY basis because of the significant decline

of 2020/4 due to COVID-19 impact

2021/6 ; +13% on YoY basis

2020/4 ~; bottomed out and easing decline of export due to COVID-19 impact

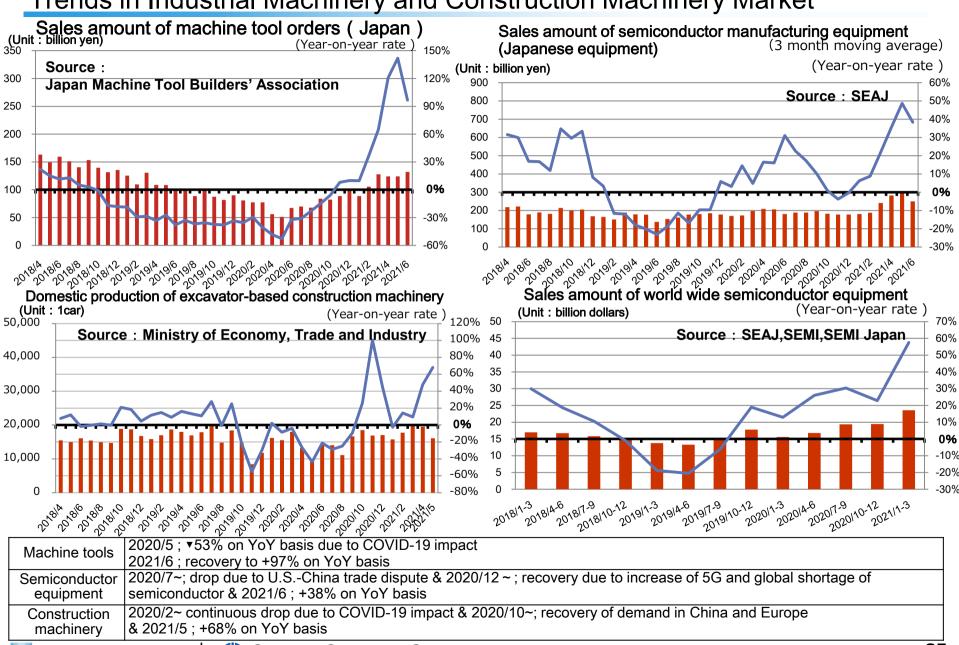
2021/4 ; +959% on YoY basis because of the significant

decline of 2020/4 due to COVID-19 impact

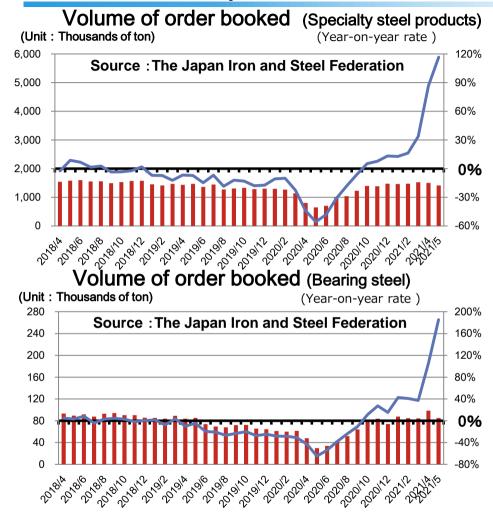
2021/6 ; -7% on YoY basis

#### Reference

### Trends in Industrial Machinery and Construction Machinery Market

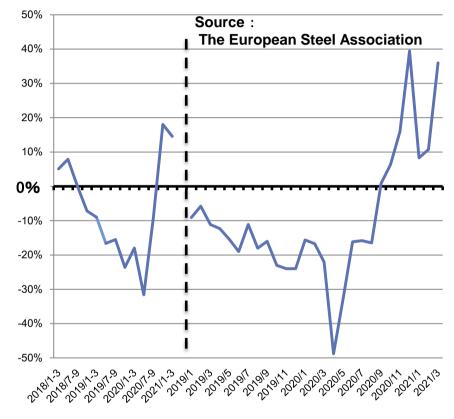


# Trends in Special Steel Market



# Volume of European deliveries :Bars and Flats / Alloy Engineering Steel

(Year-on-year rate )



Bearing steel

2020/5~; bottomed out and easing decline of sales due to

COVID-19 impact

2021/5 ; +185% on YoY basis

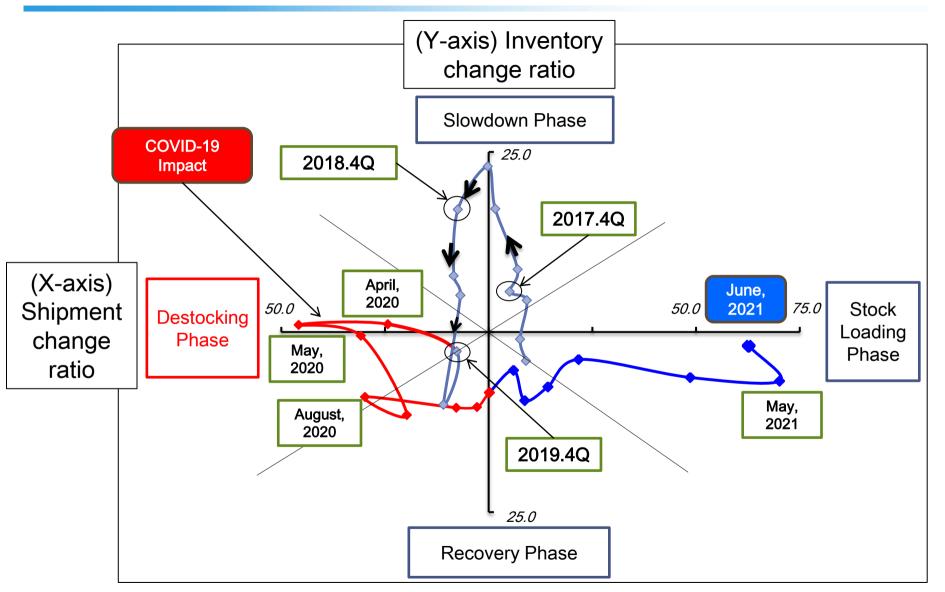
2018/10 ~: negative trend

2020/4~; bottomed out and easing decline due to

recovery of deliveries

2021/3 ; +36% on YoY basis

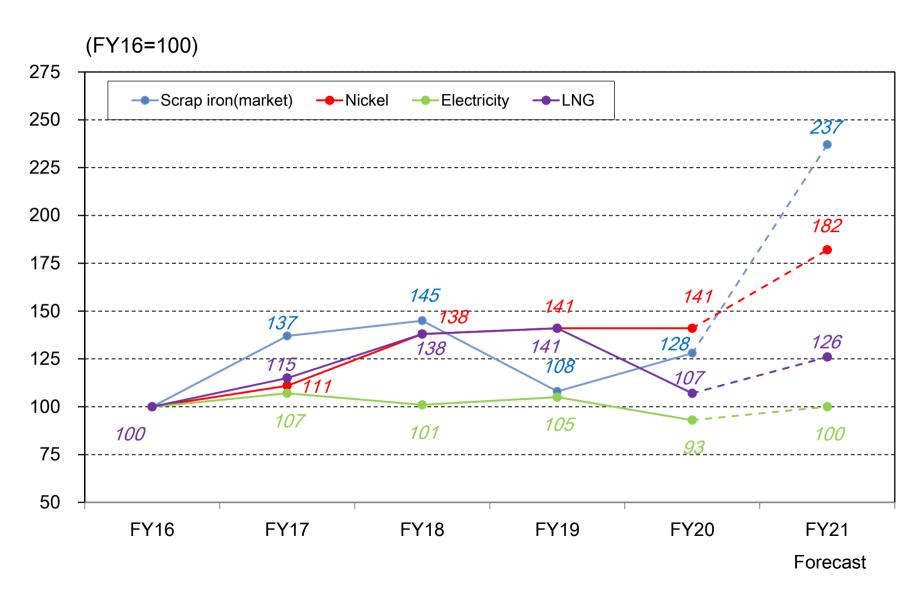
# Inventory Circulation Diagram (Bearing Products)



Source: METI Mechanical Statistics



# Raw Materials and Fuel Prices



\* Based on purchase price

(FY21/1Q vs. FY20/1Q)

(Unit: Thousands of ton, Billion yen, yen per share, %)

,			, , , , , , , , , , , , , , , , , , , ,			
	FY21/1Q(A)	FY20/1Q(B)	Change(B) → (A)	(%)		
Sales Volume	672	335	+337	+100.6		
(Sanyo)	267	137	+130	+94.7		
(Ovako) *1	370	173	+197	+114.1		
(MSSS)*2	35	25	+10	+39.6		
Net Sales	110.6	53.0	+57.6	+108.5		
(Sanyo)	40.1	22.3	+17.9	+80.1		
(Ovako)	64.8	26.0	+38.8	+149.4		
(MSSS)	4.4	2.9	+1.5	+53.7		
Operating Income	8.5	-1.2	+9.6	-		
(Sanyo)	3.3	-1.1	+4.4	-		
(Ovako)	6.3	1.1	+5.2	+458.2		
(MSSS)	0.2	-0.2	+0.4	-		
(Amortization of goodwill) *1	-1.3	-0.6	-0.7	-		
Ordinary Income	8.5	-1.8	+10.2	-		
(Sanyo)	3.6	-0.8	+4.4	-		
(Ovako)	6.1	0.5	+5.6	+1,113.5		
(MSSS)	0.1	-0.3	+0.4	-		
(Amortization of goodwill)	-1.3	-0.6	-0.7	-		
Net Income*3	6.1	-1.5	+7.5	-		
Earnings Per Share	111.6	-26.9	+138.5	-		
Operating Income before amortization of goodwill	9.8	-0.5	+10.4	-		
Ordinary Income before amortization of goodwill	9.8	-1.1	+11.0	-		
Net Income before amortization of goodwill	7.4	-0.8	+8.3	-		
Earnings Per Share before amortization of goodwill	136.3	-15.5	+151.8	-		

<sup>\*1</sup> The consolidated accounting period for Ovako including Amortization of goodwill are as follows, FY2021/1Q: 6 months(Jan. to Jun. 2021), FY2020/1Q: 3 months(Jan. to Mar. 2020) \*2 The consolidated accounting period for MSSS is Jan. to Mar. \*3 Profit attributable to ow \*3 Profit attributable to owners of parent NIPPON STEEL (L) SANYO SPECIAL STEEL © 2021 Sanyo Special Steel Co., Ltd. All Rights Reserved.

### Details of Statements of Income

#### Reference

(FY21 Revised Forecast vs. FY21 Previous Forecast)

(Unit: Thousands of ton, Billion yen, yen per share,%)

		FY21 1H(A)	FY21 2H(B)	FY21(C=A+B)	FY21 Previous FY21 Forecast (D)	Change(D) → (C)	(%)
Sales Volume		1,087	926	2,013	1,938	+75	+3.9
	(Sanyo)	522	510	1,032	953	+79	+8.3
	(Ovako) *1	508	340	848	836	+12	+1.4
	(MSSS) *2	57	76	132	149	-17	-11.4
Net	Sales	182.0	163.0	345.0	315.0	+30.0	+9.5
	(Sanyo)	80.5	86.3	166.8	152.4	+14.4	+9.4
	(Ovako)	89.1	59.7	148.8	135.0	+13.8	+10.2
	(MSSS)	7.7	10.5	18.2	19.3	-1.1	-5.7
Оре	erating Income	8.7	2.2	10.9	7.3	+3.6	+49.3
	(Sanyo)	4.1	1.2	5.3	5.8	-0.5	-8.6
	(Ovako)	6.0	2.0	8.0	4.2	+3.8	+90.5
	(MSSS)	0.3	0.3	0.6	0.5	+0.1	+20.0
	(Amortization of goodwill) *1	-2.0	-1.3	-3.3	-3.1	-0.2	1
Ord	dinary Income	8.5	2.0	10.5	7.0	+3.5	+50.0
	(Sanyo)	4.4	1.3	5.7	6.2	-0.5	-8.1
	(Ovako)	5.6	1.8	7.4	3.8	+3.6	+94.7
	(MSSS)	0.2	0.1	0.3	0.0	+0.3	
	(Amortization of goodwill)	-2.0	-1.3	-3.3	-3.1	-0.2	-
Ne	t Income <sup>*3</sup>	6.1	1.0	7.1	3.5	+3.6	+102.9
	rnings Per Share	112.0		130.3	64.2	+66.1	+102.9
Ор	erating Income pefore amortization of goodwill	10.7	3.5	14.2	10.4	+3.8	+36.5
Ord	dinary Income	10.5	3.3	13.8	10.1	+3.7	+36.6
Ne	t Income before amortization of goodwill	8.1	2.3	10.4	6.6	+3.8	+57.6
Ea	rnings Per Share perore amortization of goodwill	148.7		190.9	121.1	+69.7	+57.6

<sup>\*1</sup> The consolidated accounting periods for Ovako including Amortization of goodwill are as follows, FY2021:15 months(Jan. 2021 to Mar. 2022)

\*2 The consolidated accounting period for MSSS is Jan. to Dec. \*3 Profit attributable to owners of parent

### Details of Statements of Income

Reference

(FY21 Forecast vs. FY20)

(Unit: Thousands of ton, Billion yen, yen per share,%)

(. 1211 disease voi 1 126)					(Office Thousands of ton, Dillion yen, yen per share, 70)		
		FY21 1H(A)	FY21 2H(B)	FY21(C=A+B)	FY20(D)	Change(D) → (C)	( % )
Sales Volume		1,087	926	2,013	1,367	+646	+47.3
(Sanyo	0)	522	510	1,032	704	+328	+46.5
(Ovak	o) *1	508	340	848	572	+276	+48.3
(MSS		57	76	132	91	+41	+45.7
Net Sales		182.0	163.0	345.0	210.7	+134.3	+63.7
(Sanyo	0)	80.5	86.3	166.8	103.6	+63.2	+60.9
(Ovak	o)	89.1	59.7	148.8	89.7	+59.1	+66.0
(MSS	S)	7.7	10.5	18.2	10.3	+7.9	+77.2
Operating Income		8.7	2.2	10.9	-5.5	+16.4	-
(Sanyo	0)	4.1	1.2	5.3	1.7	+3.6	+209.8
(Ovak	o)	6.0	2.0	8.0	-2.5	+10.5	-
(MSS	S)	0.3	0.3	0.6	-1.0	+1.6	-
(Amorti:	zation of goodwill) *1	-2.0	-1.3	-3.3	-2.6	-0.7	-
Ordinary Income		8.5	2.0	10.5	-4.8	+15.3	-
(Sanyo	0)	4.4	1.3	5.7	2.2	+3.5	+158.3
(Ovak	o)	5.6	1.8	7.4	-2.4	+9.8	-
(MSS	S)	0.2	0.1	0.3	-1.3	+1.6	-
(Amorti:	zation of goodwill)	-2.0	-1.3	-3.3	-2.6	-0.7	-
Net Income*3		6.1	1.0	7.1	-6.9	+14.0	-
Earnings Per Share		112.0		130.3	-126.1	+256.4	-
Operating Income before amortization of goodwill		10.7	3.5	14.2	-2.9	+17.1	-
Ordinary Income before amortization of goodwill		10.5	3.3	13.8	-2.1	+15.9	-
Net Income before amortization of goodwill		8.1	2.3	10.4	-4.2	+14.6	-
Earnings Per Share before amortization of goodwill		148.7		190.9	-78.0	+268.8	_

<sup>\*1</sup> The consolidated accounting periods for Ovako including Amortization of goodwill are as follows, FY2021:15 months(Jan. 2021 to Mar. 2022) FY2020:12 months(Jan. to Dec. 2020)
\*2 The consolidated accounting period for MSSS is Jan. to Dec. \*3 Profit attributable to owners of parent



### **SANYO SPECIAL STEEL-** the Confident Choice

(Cautionary Statement)

Business forecasts contained in this document are based on the information available at the time of the release of this document, and actual results may differ from these forecasts due to various factors that may occur in the future. The business forecasts should not be interpreted as any commitment to or guarantee of future performance.

Santo-kun

(Our mascot)