



Overview of Business Results

for the 1st Quarter of Fiscal Year Ending March 31, 2023 (April 2022 → June 2022)



1. FY2022 1Q Results

Outline of Statements of Income Business Environment Ordinary Income Variance Analysis Net Sales and Income (Quarterly) Earnings by Business Segment Balance Sheets, Capital Expenditure and Depreciation, D/E Ratio

2. FY2022 Forecast

Business Forecast for FY22 Ordinary Income Variance Analysis Review of Performance; OVAKO and SSMI Dividend Forecast for FY22, Net Sales and Income (Fiscal)

3. Topics

4. Reference

Achieving Carbon Neutrality(CN) by 2050 Trends in Main Market, Details of Statements of Income, etc.

1. FY2022 1Q Results

Outline of Statements of Income

1. Outline of FY2022 1Q Result Ordinary income in FY22/1Q was 9.3 billion yen positive, increase of 0.8 billion yen compared to FY21/1Q. (Excluding impact of OVAKO's changing fiscal year end : increase of 2.6 billion yen) · Profit on YOY basis increased due to improved profit margin including surcharge at Sanvo and OVAKO, partly offset by increase of raw material and fuel prices. (OVAKO's results and Amortization of goodwill in FY21/1Q include 6 months (Jan.-Jun. 2021), due to the change of fiscal year end) (Reference) Sales Volume (for OVAKO : FY22/1Q Apr. to Jun., FY21/1Q Jan. to Jun. and for SSMI: Jan. to Mar.) FY21/1Q (B) FY22/1Q (A) Change(B) \rightarrow (A) (per month) 146.5 (per month) 162.2 (per month) Sales Volume 440 672 -232 -15.7 (Thousands of ton) 234 78.1 267 89.1 -33 -10.9 (Sanyo) Jan.-Mar. 178 59.0 -370 61.6 177 -193 -2.6 (OVAKO) Apr.-Jun. 192 -2.2 35 28 9.3 11.5 -7 (SSMI) 2. Statements of Income (FY22/1Q vs. FY21/1Q) (Unit : Billion ven) FY22/1Q(A) FY21/1Q (B) Change(B) \rightarrow (A) Ratio(%) Ratio(%) Amount Ratio(%) Amount Amount 104.1 100.0 110.6 100.0 Net Sales -6.6 -5.9 8.4 8.8 8.5 7.7 +0.3+3.7**Operating Income** ROS ROS 9.3 8.9 8.5 7.7 +9.5**Ordinary Income** +0.83.4 7.1 3.6 8.8 -0.2 -4.5 (Sanyo) Jan.-Mar. 2.5 14.7 7.3 6.1 9.5 +1.2+19.0(OVAKO) Apr.-Jun. 3.6 3.4 -0.1 0.1 -0.3(SSMI)*1 (Amortization Jan.-Mar. <mark>-0.7</mark> -0.7-1.3 +0.6of goodwill) Apr.-Jun. -0.7 6.1 5.5 +13.1 6.9 6.6 +0.8Net Income Net Income 7.6 7.3 7.4 6.7 +0.2+2.3before amortization of goodwill

*1 The company has changed its name from MSSS to SSMI in June 2022.

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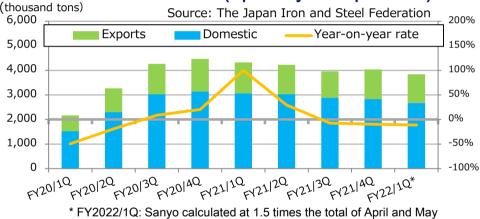
Business Environment

Demand Trends Demand of Special Steel has been robust in major market segments, but some effects of prolonged reduction of auto production mainly due to effects of supply chain disruptions, including semiconductor shortage, have continued.

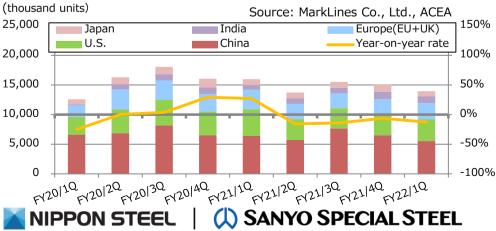


Raw material price trend still remains high partly due to the depreciation of the yen, though global supply and demand balance show signs of easing and rocketed raw material prices have started to settle to some extent.

Volume of order booked (Specialty steel products)



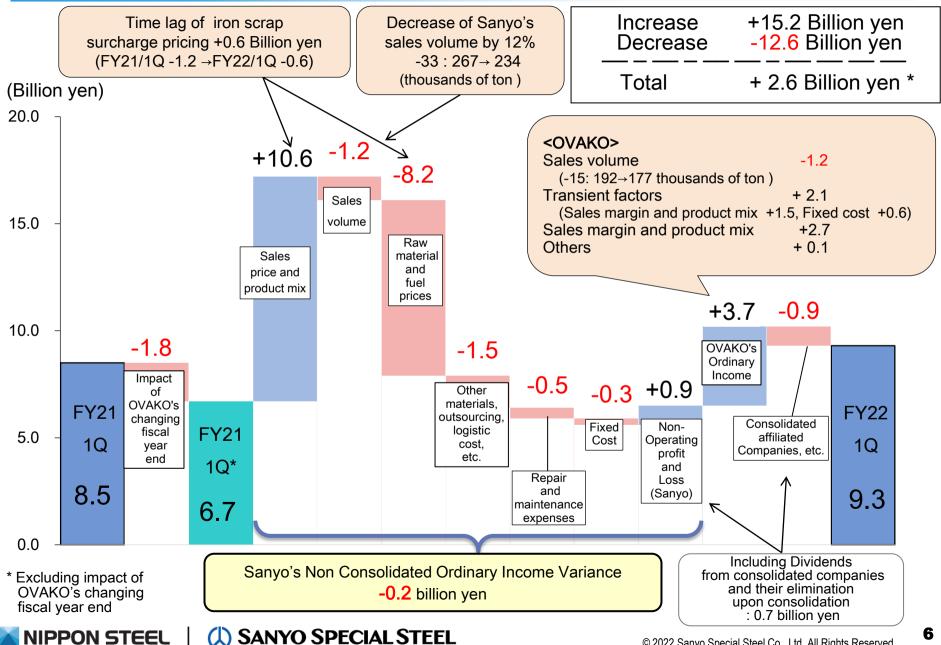
Units of automobile sales



Raw Material and Fuel Prices (FY20/1Q = 100) 350 Scrap iron(market) Chromium 308 Nickel 288 300 Electricity 284 273 LNG 255 * Based on purchase price 250 236 235 226 200 95 175 159 163 146 151 150 128 131 145 132 134 132 700109 118 100 104 91 50 F12113Q F12112Q F121/40 F12012Q F12013Q FY2014Q F1221/20 F12012Q F122/10

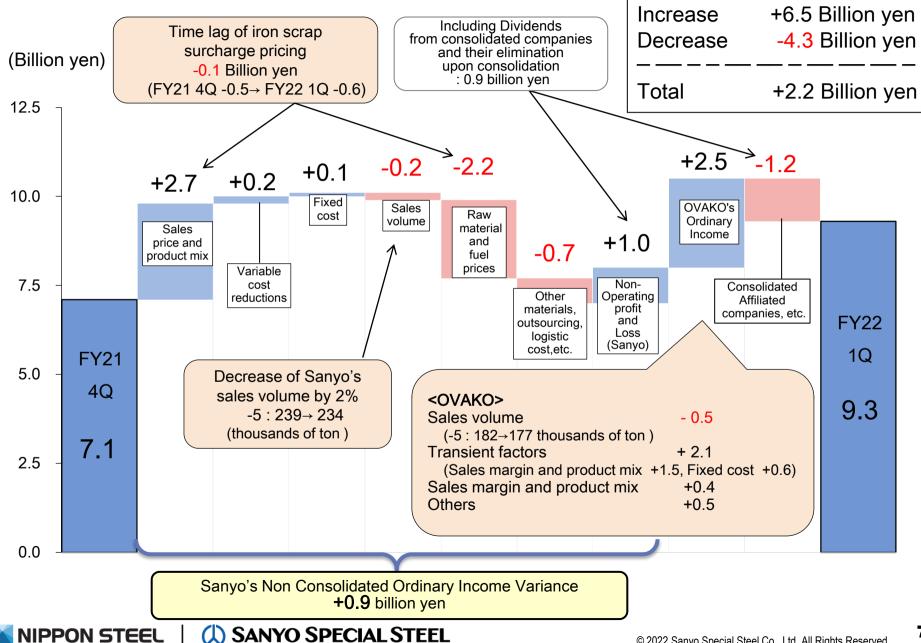
Business Results

Ordinary Income Variance Analysis (FY21/1Q → FY22/1Q)



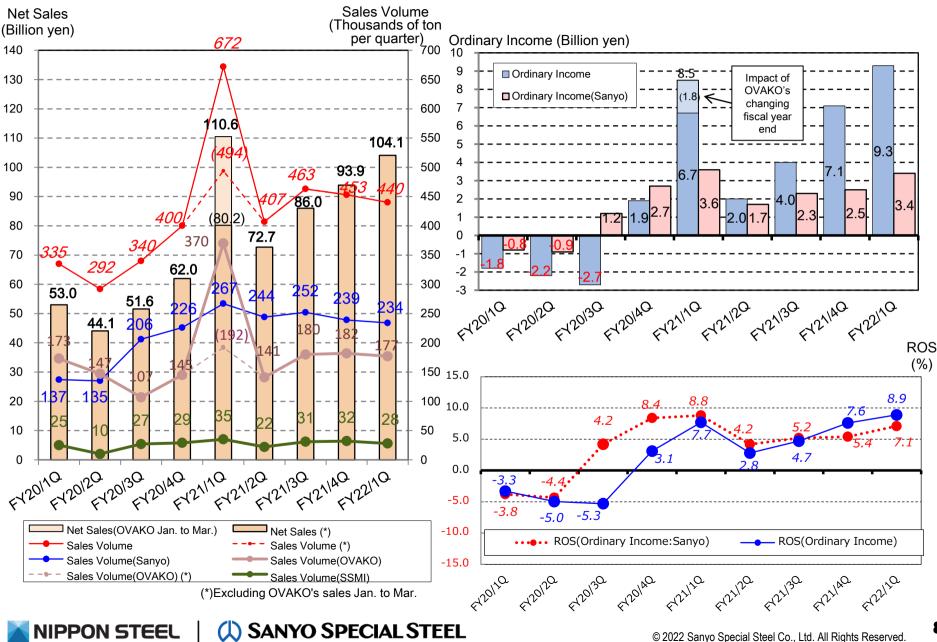
Ordinary Income Variance Analysis (FY21/4Q → FY22/1Q)

Business Results



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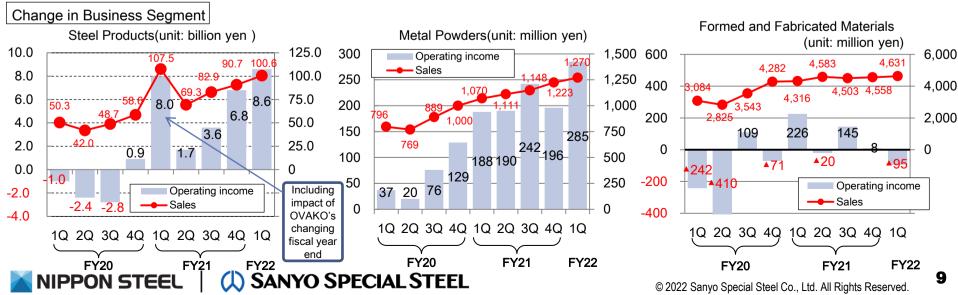
Net Sales and Income (Quarterly)



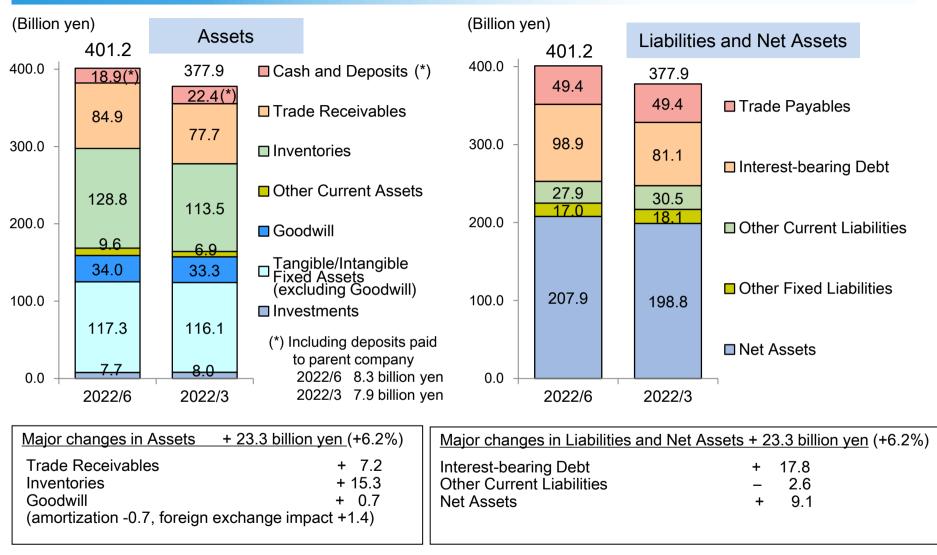
Earnings by Business Segment

(Unit : Billion ven)

	FY	′22/1Q(A)	F	Y21/1Q(B)	Change (B) \rightarrow (A)		
	Net	Operating	ROS	Net	Operating	ROS	Net	Operating	ROS
	Sales	Income	(%)	Sales	Income	(%)	Sales	Income	(%)
Steel Products	100.6	8.6	8.5	107.5	8.0	7.5	-6.9	+0.5	+1.0
Metal Powders	1.3	0.3	22.4	1.1	0.2	17.6	+0.2	+0.1	+4.8
Formed and Fabricated Materials	4.6	-0.1	-2.1	4.3	0.2	5.3	+0.3	-0.3	-7.4
Sub-total	106.5	8.8	8.2	112.8	8.4	7.5	-6.4	+0.3	+0.7
Other	0.2	0.0	1.3	0.2	-0.0	-4.3	+0.0	+0.0	+5.6
Adjustments	-2.7	0.0	_	-2.4	0.0	_	-0.2	-0.0	
Consolidated Total	104.1	8.8	8.4	110.6	8.5	7.7	-6.6	+0.3	+0.7



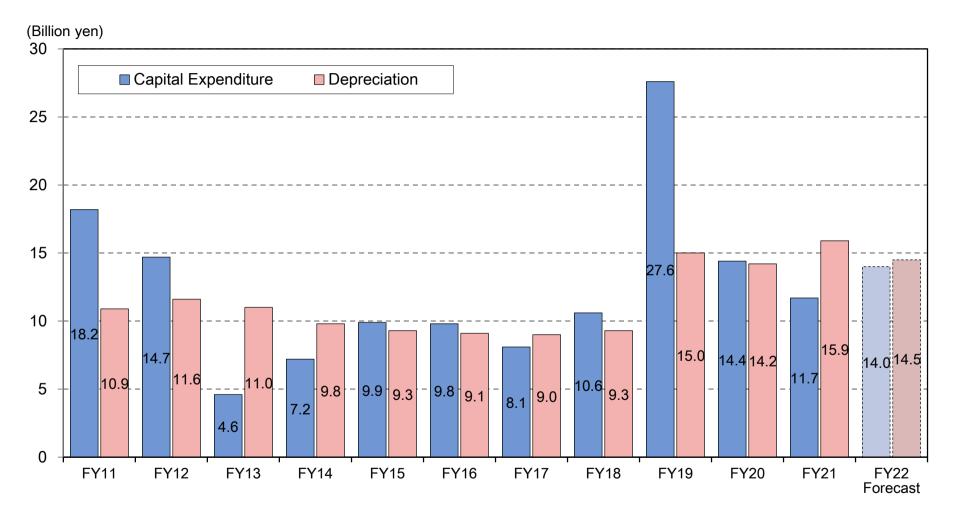
Balance Sheets



(Reference) Assets of Sanyo, OVAKO and SSMI (as of Jun. 2022, non consolidated basis)	Equity Ratio	2022/6	2022/3	
Sanyo 279.3 billion yen, OVAKO 129.2 billion yen, SSMI 13.5 billion yen		51.4%	52.1%	

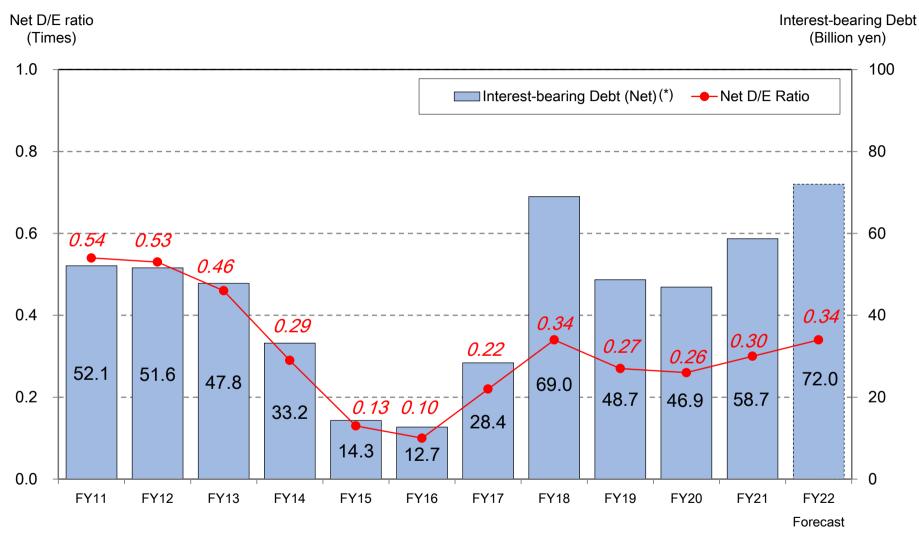
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Capital Expenditure and Depreciation



Business Results

D/E Ratio



(*) Interest-bearing Debt(Net) = Interest-bearing Debt – (cash + deposits paid to affiliated company)

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2. FY2022 Forecast

Business Forecast

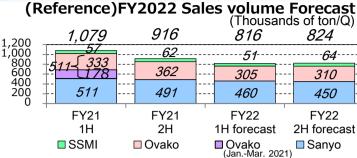
Business Forecast for FY22 (announced on July 28, 2022)

1. FY2022 Outlook

Ordinary income in FY22 is expected to be <u>16.0 billion yen positive</u> (Previous forecast announced on April 28, 2022: 14.0 billion yen)

- +2.0 billion yen compared to previous forecast due to relative easing of scrap iron price (soared at the beginning of 2022FY), etc.
- Raw material prices remain still high, and there is concern about global economic downturn mainly due to global inflation triggered by the Russian invasion.
- We will further continue improving profit margin and securing a lean and robust corporate structure of all group entities.

2. FY2022 Forecast



(Unit : Billion yen)

TILOLETOTOODOC	_	_	_					. Dillion yen
	FY22 forecast	22 forecast FY22 forecast F		FY22 forecast(C)=(A)+(B)		FY21(D)		(D) →(C)
	1H(A)	2H(B)	Amount	Ratio(%)	Amount	Ratio(%)	Amount	Ratio(%)
Net Sales	191.5	191.5	383.0	100.0	363.3	100.0	+19.7	+5.4
Operating Income	9.5	6.0	15.5	4.0	21.4	5.9	-5.9	-27.6
Ordinary Income	10.0	6.0	16.0	4.2	21.7	6.0	-5.7	-26.1
(Sanyo)	5.0	3.5	8.5	4.5	ຸ 9.9	-	-1.4	-14.6
(OVAKO)*1	7.0	3.5	10.5	6.5	JanMar. 2.5 AprMar. 10.9 13.4	-	-2.9	-21.8
(SSMI)*2	-0.3	0.3	0.0	0.1	0.4	-	-0.4	-
(Amortization of goodwill) ^{*1}	-1.4	-1.4	-2.9		JanMar0.7 AprMar2.7	-	+0.5	-
Net Income	7.0	4.5	11.5	3.0	15.3	4.2	-3.8	-24.7
Sales Volume (Thousands of ton)	816	824	1,640	(per month) 136.7	1,995	(per month) 151.7	-355	(per month) -15.0
(Sanyo)	460	450	910	75.8	1,002	83.5	-92	-7.7
(OVAKO)	305	310	615	51.3	JanMar. 178 AprMar. 696 - 873	58.2	-258	-7.0
(SSMI)	51	64	115	9.6	119	9.9	-4	-0.4

*1 The consolidated accounting periods for OVAKO including Amortization of goodwill are as follows,

FY2022 forecast:12 months(Apr. 2022 to Mar. 2023), FY2021:15 months(Jan. 2021 to Mar. 2022)

*2 The consolidated accounting period for SSMI is Jan.to Dec.



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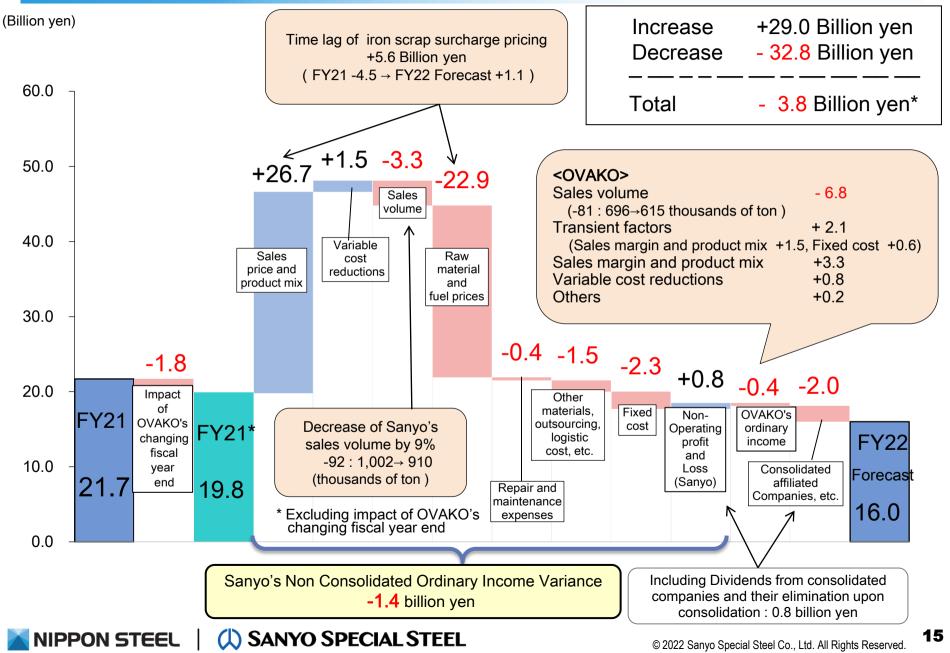
Major assumptions after July 2022

Scrap iron 50,000 yen/t (H2 market price in Himeji area)

·Crude oil(Dubai) 100\$/BL ·Exchange rate 140 yen/US\$, 140 yen/€

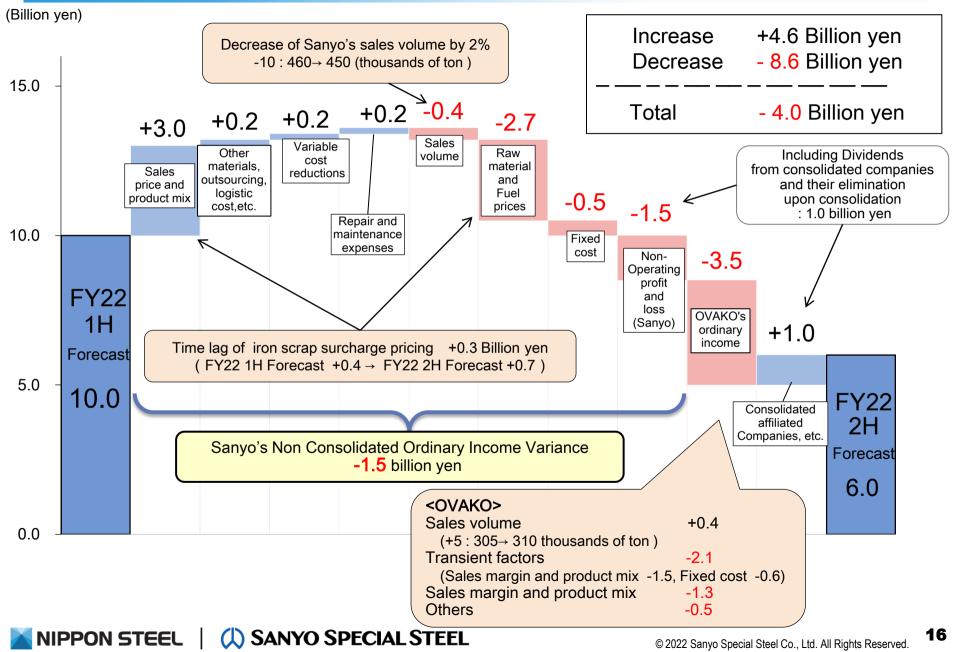
Business Forecast

Ordinary Income Variance Analysis (FY21 → FY22 Forecast)



Business Forecast

Ordinary Income Variance Analysis (FY22 1H Forecast -> FY22 2H Forecast)



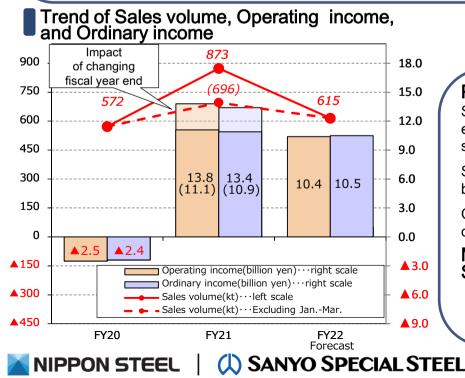
Review of Performance <OVAKO>

FY2022 Business Forecast

Ordinary income in FY22 : 10.5 billion yen

(-2.9 billion yen compared to FY21, excluding impact of changing the fiscal year end : -0.4 billion yen)

- Possible risk of market environment deterioration in FY22/2H, triggered by the Russian invasion and subsequent global inflation, although demand of special steel has been quite robust in major market segments for FY22/1H.
- Introduced energy surcharge from April 1, 2022, and will continue to appropriately reflect the significant rise of energy prices to sales price to maintain profit margin.
- Achieved carbon neutral (CN) in production from January 2022 and applied climate surcharge to all customers unanimously. OVAKO will be able to relatively secure sales volume in even case of declining demand with the advantage of being CN.
- · Continue strict control of fixed cost by resiliently implementing optimization of operational structure.



Profit improvement measures and Maximizing synergies

Profit improvement

Safeguarding and improving profit margin in an inflationary environment by base price increase and climate surcharge and energy surcharge introduction

Streamlining numbers of workforce by optimizing operation by flexibly balancing capacity between mills in case of high level production

Continuously lowering BEP through variable cost reduction and fixed cost control

Maximizing synergies among the 3 companies, OVAKO, Sanyo and Nippon Steel

a)Sales promotion activities

- b)Reduction of operational cost
- c)Reduction of procurement cost

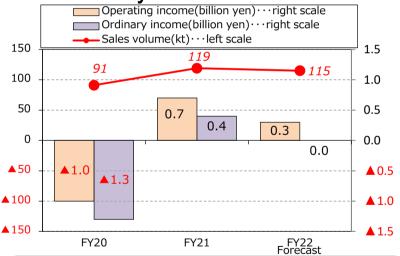
Review of Performance <SSMI>

FY2022 Business Forecast

Ordinary income in FY22 : 0.0 billion yen (-0.4 billion yen compared to FY21)

- Possible risk of significant rise of raw material and fuel prices, in addition to the impact of market environment deterioration due to effects of supply chain disruptions, including shortage of semiconductors, continuing since the end of FY21.
- Reflect the significant rise of raw material and fuel prices to sales price and improve product mix to maintain and improve profit margin.

Trend of Sales volume, Operating income, and Ordinary income



The Company has changed its name from Mahindra Sanyo Special Steel Private Limited (MSSS) to <u>Sanyo Special Steel</u> <u>Manufacturing India Private Limited (SSMI)</u> effective June 23, 2022, since the Trademark License Agreement with Mahindra and Mahindra Limited, a minority shareholder of the Company, expired.

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Profit improvement measures and actions

Upgrading sales strategy and mix

Executing sales strategy further reflecting SSMI's superior highcleanliness steel technology, Improving product mix and profit margin, reinforcing marketing resources.

Reducing variable cost

Reducing operation cost by improving energy intensity and efficiency, and reducing procurement cost by utilizing low-cost raw materials.

Controlling fixed cost

We will globally utilize the technology of high-cleanliness steel, the basis of our brand and technological superiority, and will reinforce our position in the growing Indian market.

Dividend Forecast for FY22

		FY22 1 st Half Forecast	FY22 2 nd Half Forecast	FY22 Forecast	
Net Income [*]		Billion yen	7.0	4.5	11.5
Net Income before amortization of goodwil	I	Billion yen	8.4	6.0	14.4
Earnings Per Share	A	¥/share	128.5		211.1
Earnings Per Share before amortization of goodwill	В	¥/share	154.2		264.3
Dividend	С	¥/share	45.0	30.0	75.0
Devout Detie	C/B	%	29.2		28.4
Payout Ratio	C/A	%	35.0		35.5
* Profit attributable to owners of parent				Record H as 1H Divi	-

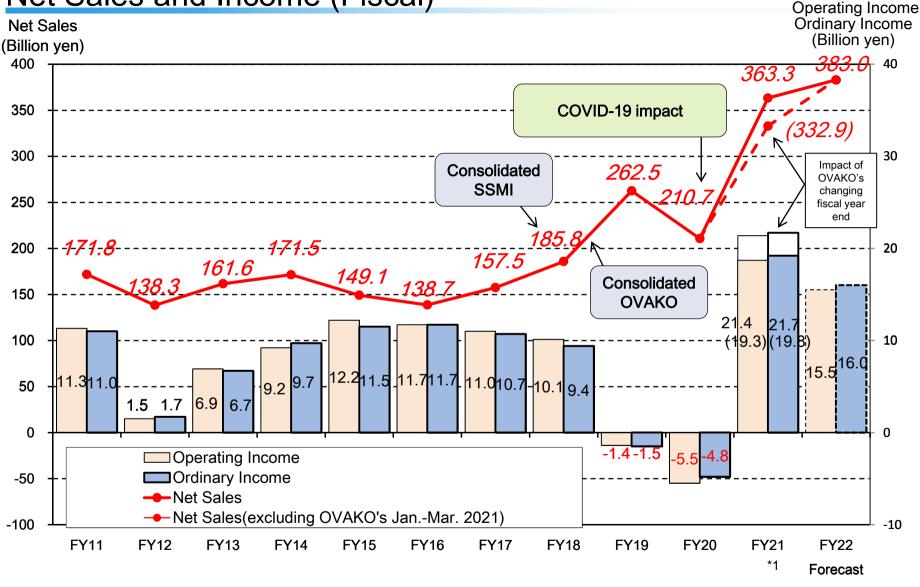
< Dividend Policy >

Dividend payout ratio target : Around 30% of EPS before amortization of goodwill

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Net Sales and Income (Fiscal)

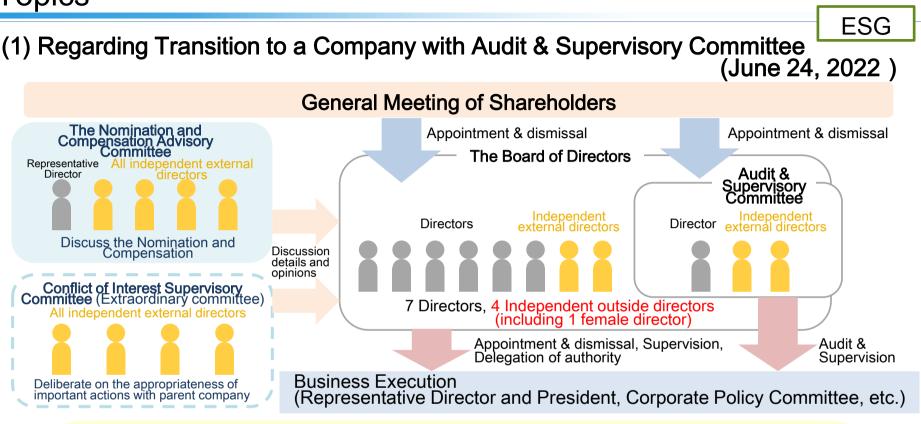


*1 FY21 reflects numbers of OVAKO by 15 months from January 2021 to March 2022.

*2 SSMI has been consolidated since FY18/2Q, and OVAKO has been consolidated since FY19/1Q for profit and loss.

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- · Expediting management decision-making
- Enhancing discussions by the Board of Directors on basic management policies
- Enhancing the supervisory function of the Board of Directors over management

The Company has been continuously striving to achieve sound and sustainable growth of the group and medium- to long-term improvement of its corporate value in response to the delegation of responsibilities by and trust from all of its stakeholders, including shareholders and business partners.

ESG

(2) Promoting Diversity Management

We have introduced a three-year Diversity Management Plan from April 1, 2020, to improve and further enhance diversity.

Issues

P	Female Participation	Work-life balance	"Corporate Heal Management"	lth	Preventing Harassment	Employment of people irrespective of age and other conditions or preferences) M			
		Target			FY2021	Result	m			
Female Participation	Increase the average length of service of female employees by 15 % from March 2020* Staff position : +11.5% from March 2020									
Participation		ecure stable employmer of female managers		+1.7% from April 2020 (Percentage of female managers : 5.6%)						
Work-life balance	The rate of childcare leave taken Male : 7 % or more Female : 80 % or higher With regard to the child care leave system, promote the use of child care leave at or above the specified level within the planned period.**				The rate of childcare leave taken Male : 37.8% Female : 66.7% (In effect 100%)*** *** Percentage of female employees who began taking childcare leave after taking maternity leave within FY2021. The remaining 33.3% also have started taking childcare leave in FY2022.					
Work- life balance	to 70 %	e the rate of annual pa % or more**			rage rate of the leav		2			
	* General Employe **General Employ	ers Action Plan based on the Act of Plan based on the Act of SANYO	on Promotion of Women's Pa on Promotion of Measures to SPECIAL STEEL	rticipatio Support	n and Advancement (Phase 2) the Development of the Next G © 2022 \$	Generation (Stage 6)	ed. 23			

ESG

Topics

(3) Cultural Activities, Community Relations

Cultural meeting (May 25, 2022)

- Sponsored by Sanyo Special Steel Culture Promotion Foundation.
- The purpose of this event is to promote cultural activities. This year marks the 30th anniversary.
- Approximately 340 people in Himeji participated in the event.

Hosting junior high school students as the "Try-yaru Week," workplace experience program (June 6-10, 2022)

- Corporate Communications Group hosted three junior high school students of Himeji.
- Students conducted interviews with our employees to deepen their understanding of our business operations.

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Donation of steel for local high schools (June 28-29, 2022)

- We offered steel for two local high schools for their education using turning machines.
- Through these activities, we will contribute to the better understanding of steel materials and improvement of students' learning experiences.



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Others

(4) Exhibiting at the Highly-functional Material Expo (May 11-13, 2022)

Exhibits by Sanyo:

Topics

- ✓ Highly functional Metal Powder for 3D printer
 - "NOVASHAPF[®] series"
- ✓ Magnetic metal powders
- ✓ High sphericity metal powders

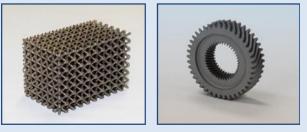
by disc atomization process



* We implemented measures to prevent the transmission of COVID-19.

Metal Powder for 3D printer NOVASHAPE® series

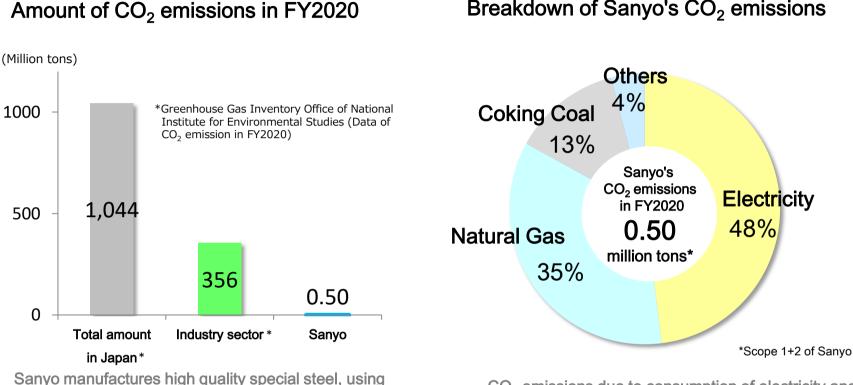
- Low Oxygen : moldings with excellent mechanical properties
- Low Oxygen : moldings with excellent mechanical pr
 Spherical Shapes : well-suited for 3D printers, and allows for the creation of high-density, molded objects
- \Rightarrow Our metal powders can keep up with various applications such as dies and molds, corrosion/heat resistant parts, turbine parts, aircraft parts, and artificial bones
- Registered as a trademark in December 2021



Examples of molded objects by 3D printer



Basic Consideration to Carbon Neutrality



recycled iron scrap as main raw material, and its CO₂ emissions are approximately 0.2% of that of the total Japanese Industry.

CO₂ emissions due to consumption of electricity and natural gas account for 80% or more of the total emissions of Sanvo.

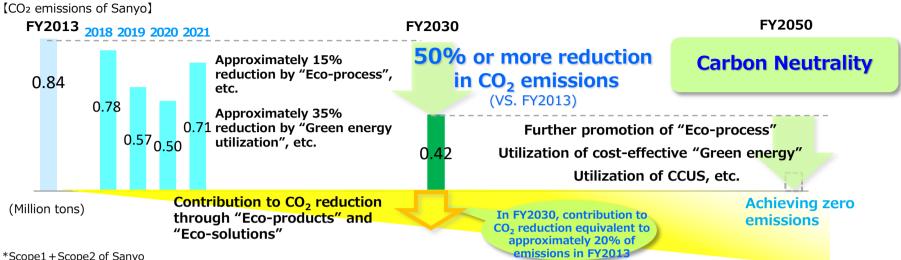
Breakdown of Sanyo's CO₂ emissions

Sanyo aims to reduce CO₂ emissions from its own manufacturing process and at all social stages by promoting "Eco-process", "Green energy utilization", "Eco-products" and "Eco-solutions."

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Reference

Sanyo's Roadmap to Carbon Neutrality by 2050



*Calculated from the electricity emission factors for calculating green house gas emissions of contracting electric power companies



furnace that uses

regenerative burners

Energy-saving heating

Eco-process

Company-wide energy-saving measures mainly in production

Development of manufacturing technology to improve energy efficiency

Green energy utilization



Utilization of carbon free electricity/fuels and natural energy

*Refer to Engagement by OVAKO



Developing long-life bearing steel for wind power generation

Eco-products

Promoting R&D and supply of special steel products that contribute to reducing CO₂ emissions in the supply chain and final usage



Sharing technologies among group members

Eco-solutions

Sharing our energy-saving technologies and productivity improvements among all Sanyo Group members including OVAKO and SSMI



Reference

CO₂ Reduction through "Eco-products"

In particular, Sanyo is focusing on development of "Eco-products" that contribute to reducing CO_2 emissions in the supply chain and final usage.

Stable and long-life Bearing steel





Size and weight reduction of products by improving durability and reliability



Failure ratio reduction and maintenance-free realization by extending product lifespan

Heat-resistant stainless steel tube



Heat recovery efficiency improvement by increasing strength



Effective use of thermal energy in refuse incinerating power plants by superior corrosion resistance

High hardness and High toughness steel



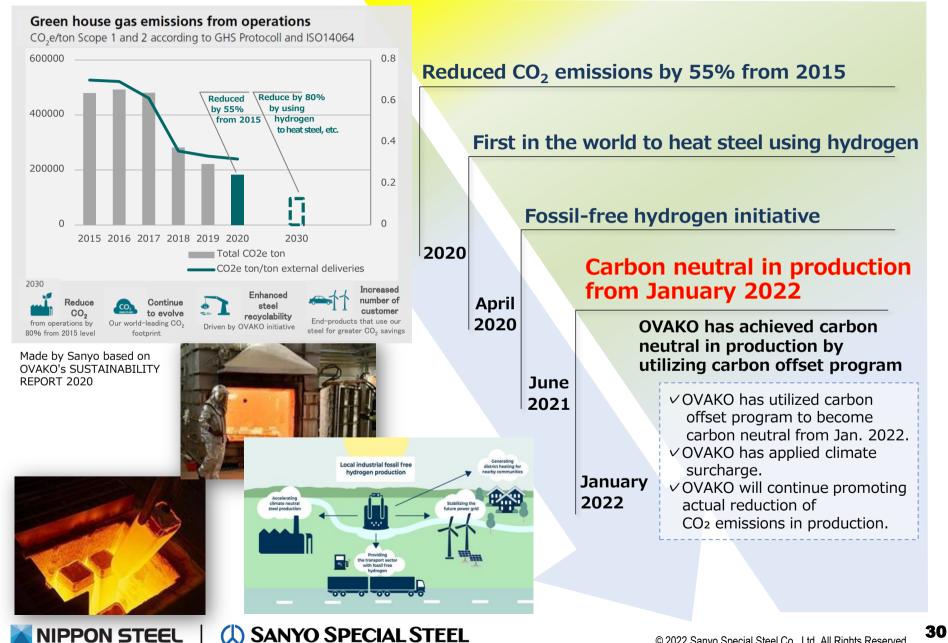


Reduction of carbon emissions in heat hardening process of customers by original alloy design and advanced heat treatment technology

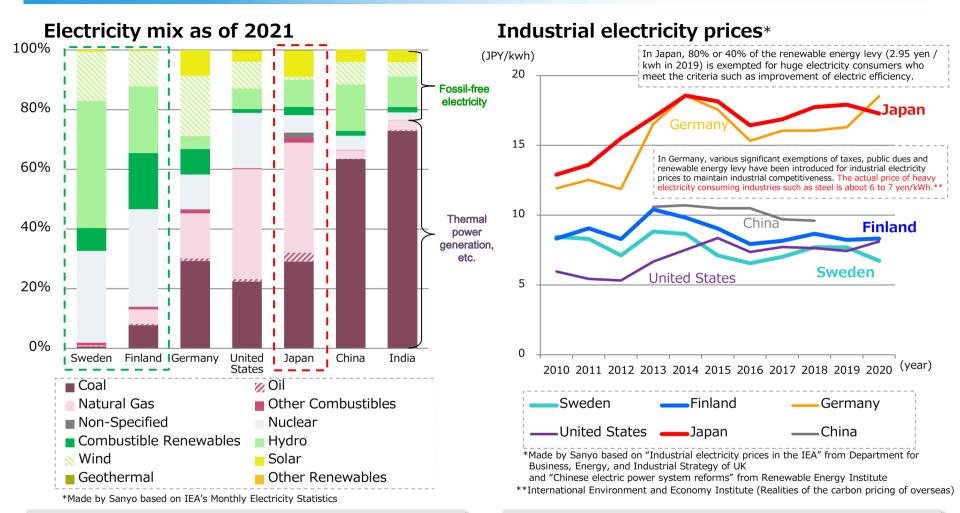
Sanyo aims to continuously reduce CO₂ emissions at all social stages through "Eco-products" by fully utilizing its advanced and innovative technology.

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Engagement to Carbon Neutrality by OVAKO



Electricity Mix and Prices of major Countries



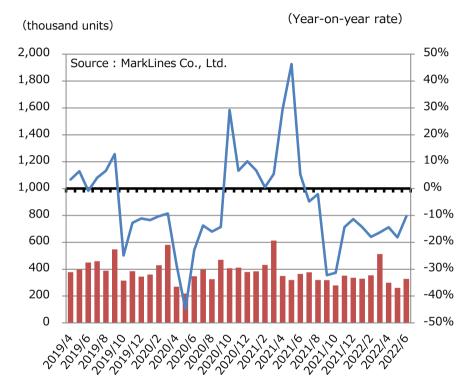
The ratio of carbon free electricity (hydropower, wind power, nuclear power) in Sweden and Finland, where OVAKO's production sites are located, is overwhelmingly high compared to other nations.

Industrial electricity prices in Sweden and Finland are about one-half to one-third of that of Japan.

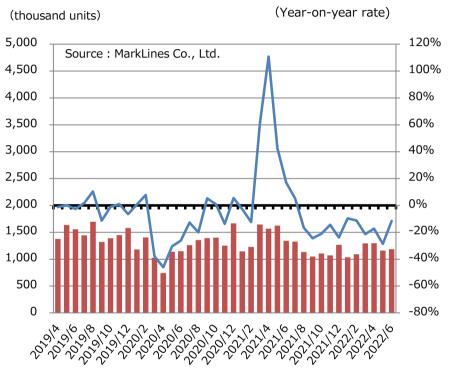
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Trends in Automobile Market

Units of automobile sales in Japan



Units of automobile sales in U.S.

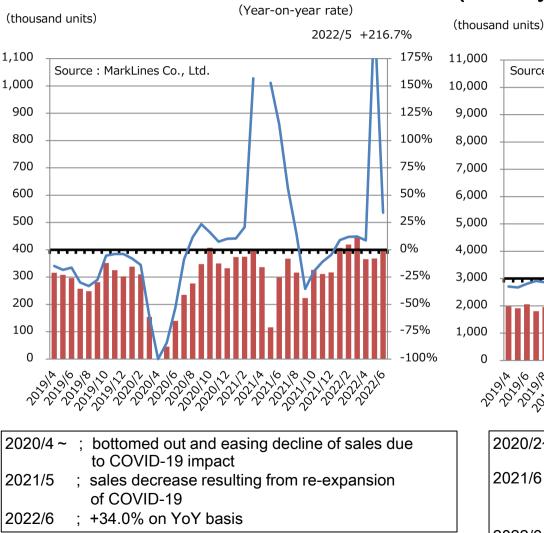


2	2020/5~	; bottomed out and easing decline of sales due to COVID-19 impact	2020/4 ~	;	bottomed out and easing decline of sales due to COVID-19 impact
2	2021/5	; +46.3% on YoY basis because of the significant	2021/4	;	+108.6% on YoY basis because of the signification
2	2022/6	decline of 2020/5 due to COVID-19 impact ; -10.3% on YoY basis	2022/6	;	decline of 2020/4 due to COVID-19 impact -11.5% on YoY basis

YoY basis because of the significant

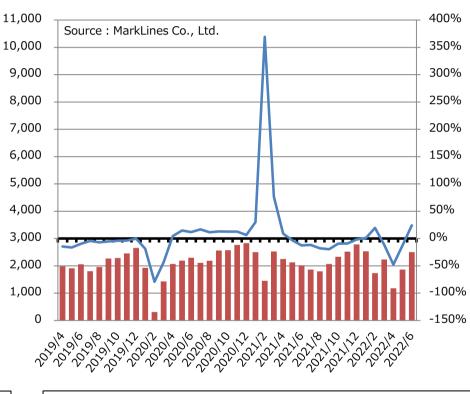
Trends in Automobile Market

Units of automobile sales in India



Units of automobile sales in China (Factory shipment base)

(Year-on-year rate)

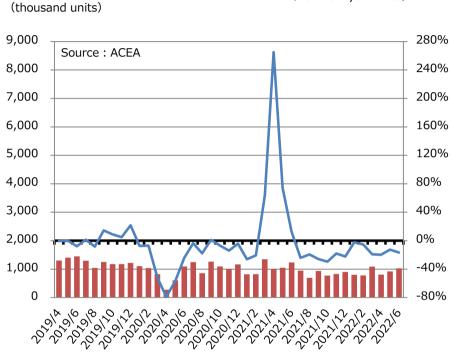


2020/2~	;	bottomed out and easing decline of sales due
		to COVID-19 impact
2021/6	;	-12.4% on YoY basis because of decrease
		in automobile productions due to a short supply
		of semiconductors
2022/6	;	+24.2% on YoY basis

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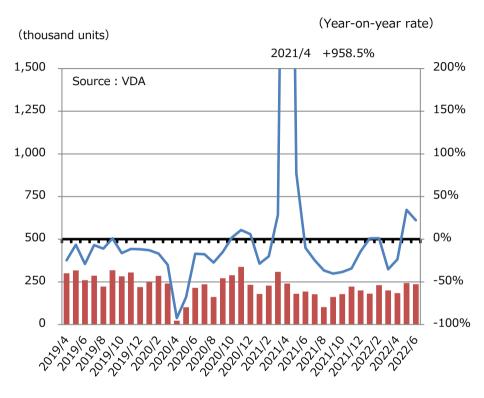
Trends in Automobile Market

Units of automobile sales in Europe



(Year-on-year rate)

Units of automobile export from Germany



2020/4~	; bottomed out and easing decline of sales due to COVID-19 impact
2021/4	; +265.0% on YoY basis because of the significant
	decline of 2020/4 due to COVID-19 impact

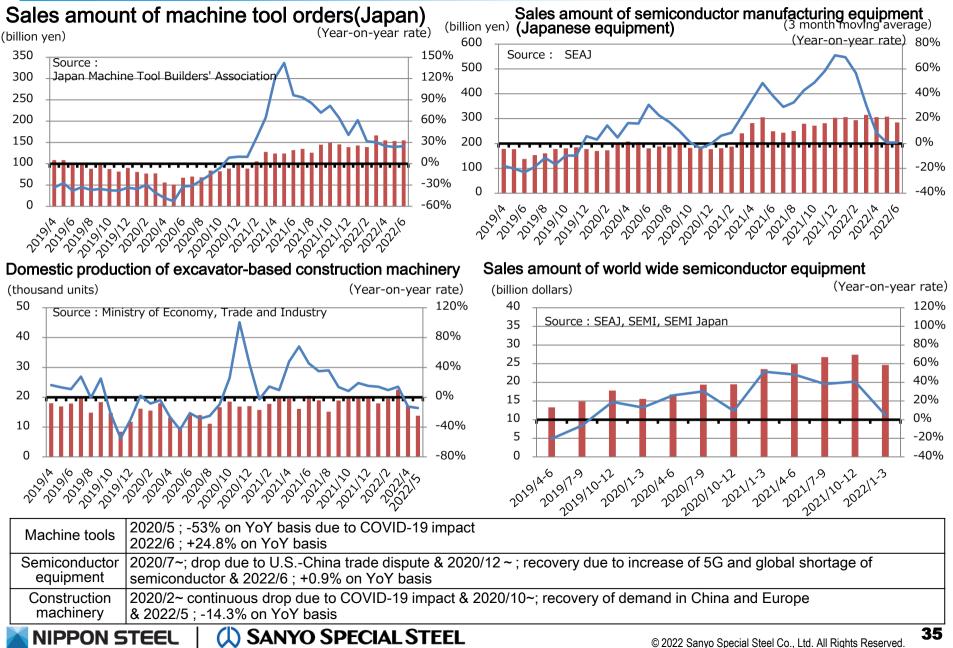
2022/6 ; -16.8% on YoY basis

2020/4 ~	; bottomed out and easing decline of export due
	to COVID-19 impact
2021/4	; +958.5% on YoY basis because of the significant
	decline of 2020/4 due to COVID-19 impact
2022/6	; +22.3% on YoY basis

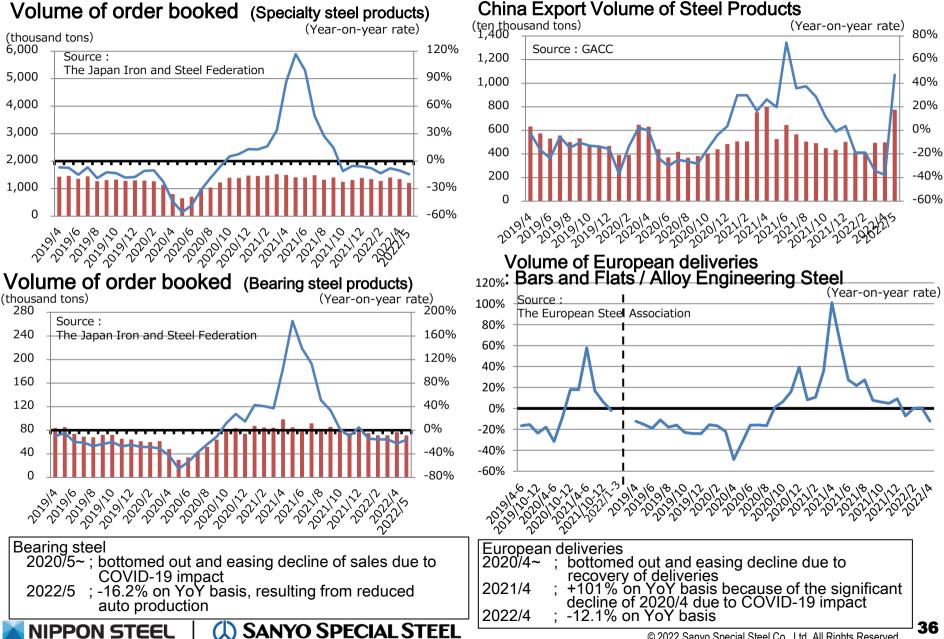
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Reference

Trends in Industrial Machinery and Construction Machinery Market

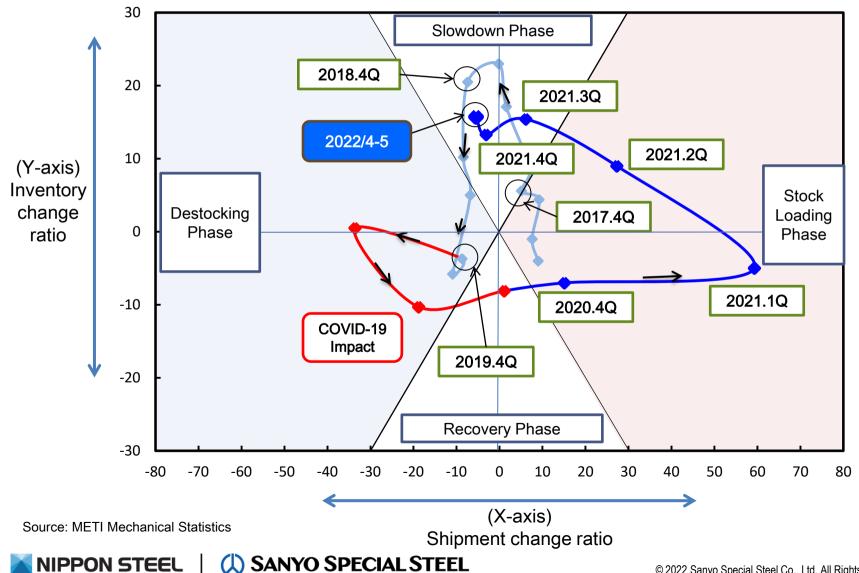


Trends in Special Steel Market



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Inventory Circulation Diagram (Bearing Products)



Details of Statements of Income (FY22/1Q vs. FY21/1Q)

Reference

(Unit : Thousands of ton, Billion yen, yen per share,%)

		FY22/1Q(A)	FY21/1Q(B)	Change(B) → (A)	(%)
Sales Volume		440	672	-232	-34.6
	(Sanyo)	234	267	-33	-12.3
	(OVAKO) ^{*1}	177	370	-193	-52.1
	(SSMI) ^{*2}	28	35	-7	-19.2
Net S	Sales	104.1	110.6	-6.6	-5.9
	(Sanyo)	47.9	40.1	+7.8	+19.4
	(OVAKO)	49.5	64.8	-15.3	-23.6
	(SSMI)	5.0	4.4	+0.6	+14.4
Oper	ating Income	8.8	8.5	+0.3	+3.7
	(Sanyo)	2.2	3.3	-1.1	-33.3
	(OVAKO)	7.1	6.3	+0.9	+13.5
	(SSMI)	-0.1	0.2	-0.3	-
	(Amortization of goodwill) *1	-0.7	-1.3	+0.6	-
Ordir	ary Income	9.3	8.5	+0.8	+9.5
	(Sanyo)	3.4	3.6	-0.2	-4.5
	(OVAKO)	7.3	6.1	+1.2	+19.0
	(SSMI)	-0.1	0.1	-0.3	-
	(Amortization of goodwill) ^{*1}	-0.7	-1.3	+0.6	-
Net I	ncome ^{*3}	6.9	6.1	+0.8	+13.1
Earn	ings Per Share	126.3	111.6	+14.7	+13.1
Operating Income before amortization of goodwill Ordinary Income before amortization of goodwill		9.5	9.8	-0.3	-3.2
		10.0	9.8	+0.2	+1.8
be	Income fore amortization of goodwill	7.6	7.4	+0.2	+2.3
Earn	ings Per Share fore amortization of goodwill	139.4	136.3	+3.1	+2.3

*1 The consolidated accounting period for OVAKO including Amortization of goodwill are as follows, FY2022/1Q : 3 months(Apr. to Jun. 2022) FY2021/1Q : 6 months(Jan. to Jun. 2021) *2 The consolidated accounting period for SSMI is Jan. to Mar. *3 Profit attributable to owners of parent



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Details of Statements of Income

(FY22 Forecast announced on July 28, 2022 vs. FY21)

Reference

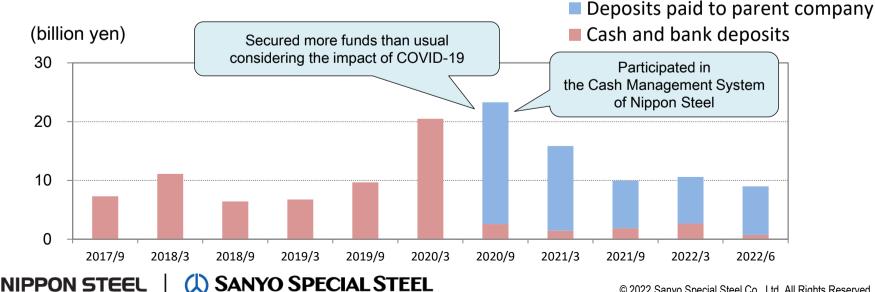
(F)	22 Forecast annour	nced on July 28, 2	2022 vs. FY2	1)	(Unit:Thousands	of ton, Billion yen, yer	n per share,%)
		FY22 1H(A)	FY22 2H(B)	FY22(C=A+B)	FY21(D)	Change(D) \rightarrow (C)	(%)
Sales Volume		816	824	1,640	1,995	-355	-17.8
	(Sanyo)	460	450	910	1,002	-92	-9.2
	(OVAKO) ^{*1}	305	310	615	873	-258	-29.6
	(SSMI) ^{*2}	51	64	115	119	-4	-3.6
Net	Sales	191.5	191.5	383.0	363.3	+19.7	+5.4
	(Sanyo)	94.5	93.5	188.0	168.8	+19.2	+11.4
	(OVAKO)	83.5	78.5	162.0	170.9	-8.9	-5.2
	(SSMI)	9.9	14.6	24.5	17.3	+7.1	+41.1
Ope	erating Income	9.5	6.0	15.5	21.4	-5.9	-27.6
	(Sanyo)	3.5	3.5	7.0	9.2	-2.2	-23.6
	(OVAKO)	6.9	3.5	10.4	13.8	-3.4	-24.8
	(SSMI)	-0.2	0.5	0.3	0.7	-0.4	-59.8
	(Amortization of goodwill)*1	-1.4	-1.4	-2.9	-3.4	+0.5	-
Ord	dinary Income	10.0	6.0	16.0	21.7	-5.7	-26.1
	(Sanyo)	5.0	3.5	8.5	9.9	-1.4	-14.6
	(OVAKO)	7.0	3.5	10.5	13.4	-2.9	-21.8
	(SSMI)	-0.3	0.3	0.0	0.4	-0.4	-91.3
	(Amortization of goodwill)*1	-1.4	-1.4	-2.9	-3.4	+0.5	-
Ne	t Income ^{*3}	7.0	4.5	11.5	15.3	-3.8	-24.7
Ea	rnings Per Share	128.5		211.1	280.2	-69.1	-24.7
Ор	erating Income	10.9	7.5	18.4	24.8	-6.4	-25.8
	dinary Income	11.4	7.5	18.9	25.0	-6.1	-24.5
Ne	t Income	8.4	6.0	14.4	18.6	-4.2	-22.8
Ea	rnings Per Share	154.2		264.3	342.1	-77.8	<i>-22.8</i>

*1 The consolidated accounting periods for OVAKO including Amortization of goodwill are as follows, FY2022 forecast:12 months(Apr. 2022 to Mar. 2023), FY2021:15 months(Jan. 2021 to Mar. 2022) *2 The consolidated accounting period for SSM is Jan. to Dec. *3 Profit attributable to owners of parent

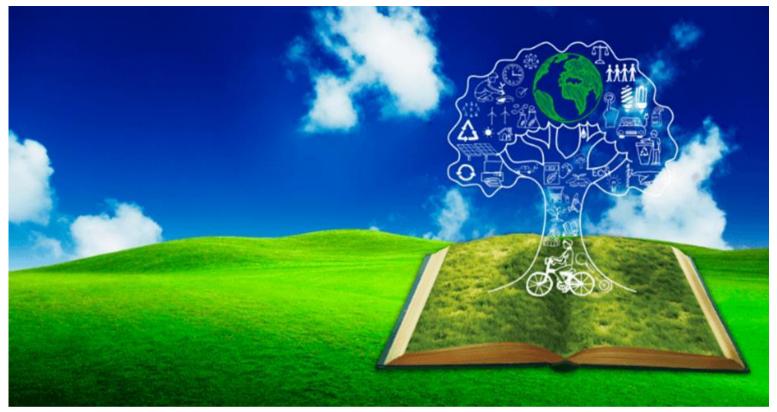
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Deposits paid to parent company

- Sanyo participated in the Cash Management System of Nippon Steel from June 2020.
- Sanyo's balance is daily deposited into Nippon Steel's account and it can be withdrawn at any time.
- If some shortage of funds occur, emergency loan for Sanyo will be issued automatically. •
- Sanyo earns interest rates higher than that of deposits to banks.
- Deposits paid to parent company is equivalent to cash and bank deposits, since the deposits paid to parent company can be utilized as working capital of Sanyo at any time when necessary.
- Cash and deposits including Deposits paid to parent company (Sanyo)



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SANYO SPECIAL STEEL - the Confident Choice



(Cautionary Statement)

Business forecasts contained in this document are based on the information available at the time of the release of this document, and actual results may differ from these forecasts due to various factors that may occur in the future. The business forecasts should not be interpreted as any commitment to or guarantee of future performance.

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